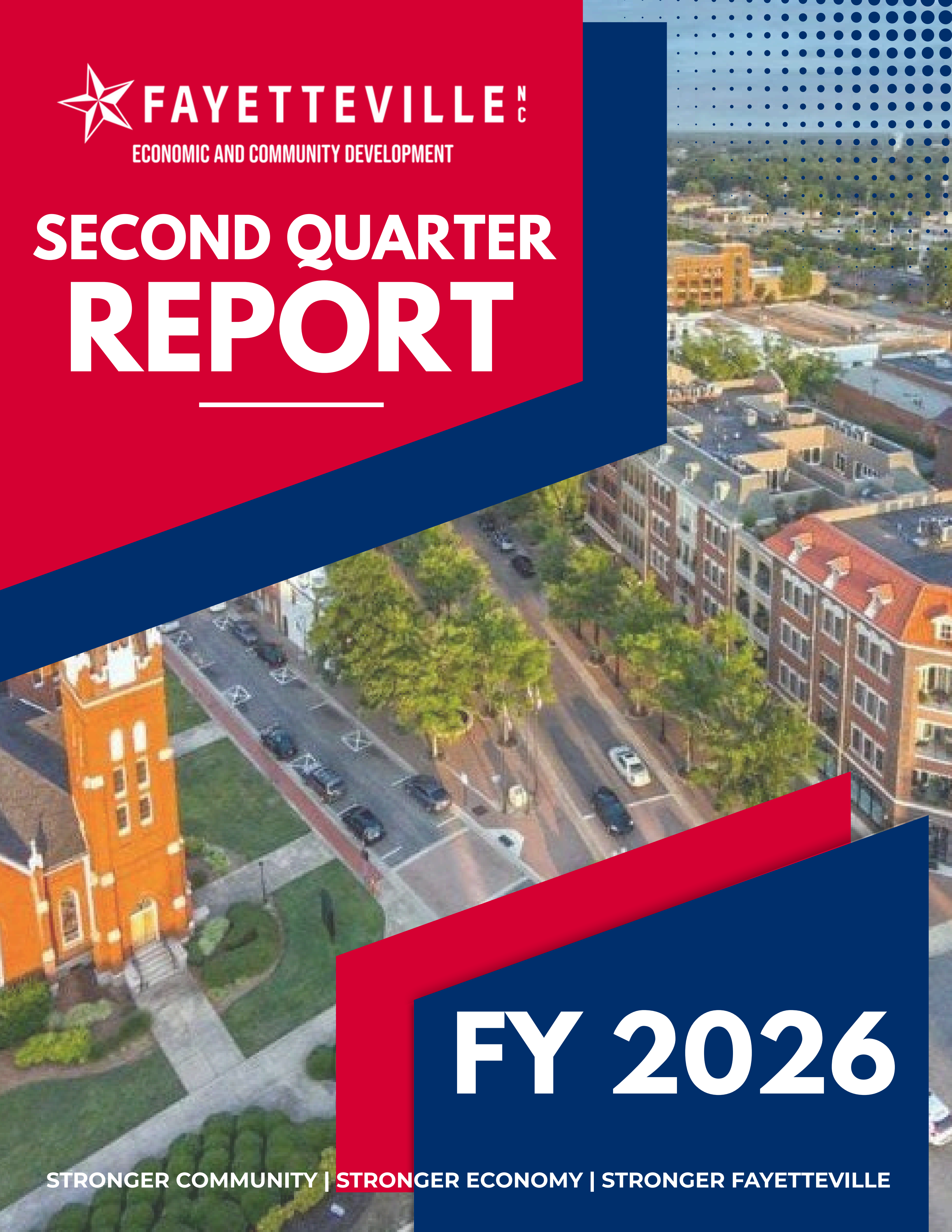
FAYETTEVILLE NC

ECONOMIC AND COMMUNITY DEVELOPMENT

SECOND QUARTER REPORT



FY 2026

STRONGER COMMUNITY | STRONGER ECONOMY | STRONGER FAYETTEVILLE

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MESSAGE FROM THE DIRECTOR

CHRIS CAULEY
ECONOMIC & COMMUNITY DEVELOPMENT DIRECTOR

This quarter, the Economic and Community Development Department continued advancing a coordinated investment strategy to strengthen Fayetteville’s safety, economic vitality, and housing stability for low-to-moderate income residents. Our work remains focused on sustainable redevelopment, workforce capacity, and permanent housing solutions that support long-term community resilience.

We advanced key infrastructure and recreation initiatives by moving the Tokay Tennis and Pickleball project further into the planning phase, completing required land surveys and environmental reviews. At the same time, our workforce and youth development efforts gained momentum, with a 282 percent increase in participation in the Future So Bright program and the licensing of three new local General Contractors—expanding both opportunity and local capacity.

Housing stability remains a central priority. This quarter, the Economic and Community Development Department disbursed $1.1 million to support 294 multi-family units and allocated $450,000 toward nine new single-family affordable homes. We also provided $320,000 in down payment assistance to 13 homebuyers and successfully transitioned six families from crisis response to permanent housing, reinforcing pathways to long-term stability.

To support community safety and neighborhood-based solutions, the Economic and Community Development Department awarded $84,500 in micro-grants to 20 organizations delivering evidence-based interventions. These investments are paired with continued coordination among service providers, including newborn home visits to support family stability and collaboration with partners at Fayetteville Cares and the Day Resource Center to support individuals experiencing homelessness.

Together, these efforts reflect our commitment to disciplined, high-impact investment and responsible stewardship of public resources. By intensifying our focus on spending accountability, we ensure funding is deployed efficiently to meet critical deadlines. Moving forward, the City will prioritize partnerships that demonstrate a commitment to accelerated performance and measurable community outcomes to maintain Fayetteville’s momentum and maximize every dollar's impact.

OUR TEAM

Chris Cauley, Director
Alex Baker, Assistant Director
Sally Black, Sr. Administrative Assistant
Michelle Haire, Business Manager
Jen Eaton, Management Analyst
Keishaun Johnson, Office Assistant II
Derrick McArthur, Economic Development Manager
Jeff Morin, Housing Program Manager
Matthew Hall, Sr. Housing Program Specialist
Bernadine Simmons, Community Development Specialist
Nelson Soriano, Neighborhood Engagement Manager
Antwan Rogers, Community Development Specialist
Jackie Abbott, Community Relations Manager

OUR MISSION

The mission of the City of Fayetteville's Economic and Community Development Department is to engage with neighborhoods, community partners, and the private sector to build a stronger economy and community for all residents. ECD works to improve community wealth, increase access to essential services, and enhance resilience through neighborhood revitalization, affordable housing development, economic incentives, and the management of federal grants.

2025-2029 CONSOLIDATED PLAN

AFFORDABLE HOUSING OPPORTUNITIES

HOMEBUYING HERO

Provided Down Payment Assistance (DPA) to nine homebuyers through the Homebuying HERO Program, a 50% increase over Q2 2025 results

SINGLE FAMILY HOUSING

Legal and regulatory requirements were successfully finalized for 16 city-owned single-family housing units, clearing the way for further development or occupancy.

MULTI-FAMILY HOUSING

Presented a comprehensive financing plan to City Council for an 84-unit housing development on Murchison Road. The $2.9M city investment ($1.9M GO Bonds and $1M HOME funds) will facilitate the construction of Central Park Villas in partnership with JBS Developers and the Housing Authority.

ECONOMIC DEVELOPMENT

SMALL BUSINESS ASSISTANCE

A CDBG-funded matching grant of up to $15,015 was allocated to Latitude 35 Bar & Grill for exterior capital improvements. By funding a new roof and exterior painting, the project aimed to improve the aesthetic of the business district and maintain a workforce of thirteen employees.

WORKFORCE DEVELOPMENT

ServiceSource provided comprehensive support services to 159 veterans, successfully facilitating competitive employment for 11 individuals within the reporting period

BLOUNT & GILESPIE

Finalized the technical and financial analysis with HR&A Advisors during Q2 for the 8.5-acre Blount and Gillespie site; staff completed all preparatory work to present development concepts and master planning recommendations to City Council in early January.

NEIGHBORHOOD ENGAGEMENT

TOKAY COURT RECONSTRUCTION

Following a review of the original specifications, the city has finalized the scope development and issued a rebid for the Tokay Park tennis and pickleball reconstruction project.

CHOICE NEIGHBORHOOD

Following the release of HUD's Choice Neighborhoods application requirements, the City and FMHA are preparing a submission for the March 9th deadline. Staff engaged seven national developers to explore potential partnerships for the revitalization of the Murchison Road corridor.

COMMUNITY MICRO GRANTS

Administered the Empowering Community Micro-Grant program, successfully closing out Cycle 7 and transitioning to the Cycle 8 application phase with a submission deadline of January 31st.

COMMUNITY PARTNERSHIPS

MANNA DREAM CENTER

Maintained an average occupancy of 18 beds at the Manna Dream Center Men's Shelter during Q2, resulting in 8 successful program exits and demonstrating sustained positive outcomes for residents.

EMERGENCY SOLUTIONS GRANT (ESG)

Administering the ESG (Emergency Solutions Grant) program to support three local nonprofit partners in providing street outreach, rapid re-housing, and homelessness prevention services for Fayetteville’s most vulnerable populations.

OPIOID SETTLEMENT

Sustained the City’s commitment to community wellness by supporting Myrover-Reese Recovery Homes and the NC Harm Reduction Coalition, ensuring the continued delivery of high-quality services for residents experiencing Opioid Use Disorder (OUD).

AFFORDABLE HOUSING PERFORMANCE SUMMARY

SINGLE-FAMILY HOUSING CONSTRUCTION						
Community Housing Development Organization (CHDO) Set Aside Funds (HOME)						
Budget	NIMOCKS AVE	ORANGE ST	S COOL SPRING ST	---	---	Total Remaining
$ 865,772	$ 350,000	$ 150,000	$ 50,000	$ -	$ -	$ 315,772
Est. Date	2027	2027	2027	---	---	
HOME Funds						
Budget	LINCOLN DRIVE	S COOL SPRING ST	B STREET	CROSS CREEK ST	DEEP CREEK RD	Total Remaining
$ 400,000	$ 100,000	$ 100,000	$ 100,000	$ 50,000	$ 50,000	$ -
Est. Date	2027	2027	2027	2027	2027	Completed
American Rescue Plan Act (ARPA) Housing Trust Fund (HTF)						
Budget	ROSEHILL ROAD	---	---	---	---	Total Remaining
$ 750,000	$ 750,000	$ -	$ -	$ -	$ -	$ -
Est. Date	2026	---	---	---	---	Completed
TOTAL BUDGET $ 1,615,772						TOTAL REMAINING $ 315,772
HIGHLIGHTS AND NOTES						
- Initiated appraisals for 16 land parcels this quarter; results will be integrated into pending closing packages to facilitate the timely and efficient completion of all scheduled land transactions.						

MULTI-FAMILY HOUSING CONSTRUCTION						
HOME Funds						
Budget	CLIFFMORE PARK	EUTAW LANDING	AUBREY HILLS	W. CUMBERLAND II		Total Remaining
$ 6,321,109	$ 683,968	$ 800,000	$ 2,145,000	$ 1,000,000		$ 1,692,141
Affordable Housing Units	72	54	32	72		230
Est. Date	2026	2026	2026	2026		Completed
HOME Funds (Cont.)						
Budget	ASPEN POINTE	CENTRAL PARK VILLAS	---	---	---	Total Remaining
$ 1,692,141	$ 600,000	$ 1,000,000	$ -	$ -	$ -	$ 92,141
Affordable Housing Units	32	---	---	---	---	262
Est. Date	2027	2028	---	---	---	Completed
ARPA HTF						
Budget	HILLSIDE MANOR	---	---	---	---	Total Remaining
$ 2,000,000	$ 2,000,000	$ -	$ -	$ -	$ -	$ -
Affordable Housing Units	32	---	---	---	---	32
Est. Date	2026	---	---	---	---	Completed
General Obligation (GO) Housing Opportunity Bond						
Budget	CENTRAL PARK VILLAS	---	---	---	---	Total Remaining
$ 12,000,000	$ 1,883,811	$ -	$ -	$ -	$ -	$ 10,116,189
Affordable Housing Units	84	---	---	---	---	84
Est. Date	2028	---	---	---	---	Completed
HOME-ARP (Extra funds via American Rescue Plan)						
Budget	---	---	---	---	---	Total Remaining
$ 3,402,662	$ -	$ -	$ -	$ -	$ -	$ 3,402,662
Affordable Housing Units	---	---	---	---	---	
Est. Date	---	---	---	---	---	Completed
TOTAL BUDGET $ 11,723,771						TOTAL REMAINING $ 5,094,803
HIGHLIGHTS AND NOTES						
- Presented a comprehensive financing plan to City Council for an 84-unit housing development on Murchison Road. The $2.9M city investment ($1.9M GO Bonds and $1M HOME funds) will facilitate the construction of Central Park Villas in partnership with JBS Developers and the Housing Authority.						

AFFORDABLE HOUSING SUBRECIPIENT PERFORMANCE SUMMARY

EMERGENCY HOME REPAIR						
FAYETTEVILLE URBAN MINISTRIES (FUM) NEHEMIAH PROJECT						
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 441,182	$ 76,040	$ 107,804	$ -	$ -	$ 183,844	$ 257,338
Homes Repaired	4	4	---	---	8	Completed
FAYETTEVILLE AREA HABITAT FOR HUMANITY (FAHFH)						
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 441,182	$ -	$ 125,335	$ -	$ -	$ 125,335	$ 315,847
Homes Repaired	4	3	---	---	7	Completed
TOTAL BUDGET $ 882,364						TOTAL REMAINING $ 573,185
HIGHLIGHTS AND NOTES						
- Initiated the withdrawal of $59,000 in unspent project funds following a reduction in expenditures caused by FUM staff turnover. This budget reconciliation will be formally recorded in the Q3 reporting cycle. - Successfully reconciled slowed spending with Habitat for Humanity; project schedules have been validated to ensure 100% fund exhaustion. This ongoing monitoring ensures the efficient delivery of housing units while meeting all fiscal reporting requirements.						

HOUSING OPPORTUNITIES FOR PEOPLE WITH AIDS (HOPWA)						
HOUSING OPPORTUNITIES FOR PEOPLE WITH AIDS (HOPWA)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 860,733	$ -	$118,981	$ -	$ -	$118,981	$ 741,752
Avg Supportive Services	78	45	---	---	62	Assisted
Avg TBRA Households	111	97	---	---	104	Assisted
PHP Households	3	0	---	---	3	Assisted
STRMU Households	2	6	---	---	8	Assisted
TOTAL BUDGET $ 860,733						TOTAL REMAINING $ 741,752
HIGHLIGHTS AND NOTES						
- Managing the transition of HOPWA funding to the State (Balance of State) for FY27, as Harnett County's removal from the City's jurisdiction eliminates Fayetteville's award eligibility; historically, State administration serves approximately 96 households compared to the City's 240. - Advocating for "cliff funding" to prevent up to 150 households from returning to homelessness due to the FY27 HOPWA transition; a brief has been developed to educate elected officials on the urgent need for state-level action to maintain current service levels. - Stabilizing current TBRA households by pausing new enrollments to focus staff on the State transition; currently managing $572,349 in total requests with $280,471 approved to date.						

HOMEBUYER HERO PERFORMANCE SUMMARY

HOMEBUYER ASSISTANCE						
HOMEBUYING HERO ASSISTANCE FOR EMPLOYEES						
Local Funds						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 239,654	$ 80,000	$ -	$ -	$ -	$ 80,000	$ 159,654
Homebuyers	3	0	---	---	3	Assisted
DOWN PAYMENT ASSISTANCE FROM 80% TO 120% AMI						
State Funds						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 485,000	$ 60,000	$ 113,875	$ -	$ -	$ 173,875	$ 311,125
Homebuyers	2	5	---	---	7	Assisted
DOWN PAYMENT ASSISTANCE UNDER 80% AMI						
HOME Funds						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 392,141	$ 180,000	$ 90,000	$ -	$ -	$ 270,000	$ 122,141
Homebuyers	8	4	---	---	12	Assisted
HOMEBUYER EDUCATION AND COUNSELING						
State Funds						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 25,000	$ 5,587	$ 5,657	$ -	$ -	$ 11,244	$ 13,756
Workshop	104	81	---	---	185	Attendees
Counseling Clients	5	12	---	---	17	Assisted
TOTAL BUDGET $ 1,141,795						TOTAL REMAINING $ 606,676

HIGHLIGHTS AND NOTES

- Recorded 9 closings during the second quarter, a 50% increase over Q2 2025 results. This upward trend in program utilization validates the recent Council-led program expansion and confirms high demand for down payment assistance among eligible city employees and interested residents.
- Achieved 22 YTD closings by the end of Q2, representing a 29% increase over total FY2025 production. This record-setting pace highlights the program's critical role in the City's affordable housing strategy and validates the strategic focus on first-time homebuyer assistance.
- These programs are on track to exhaust all fudning for the first time since program inception. Additional funding support will be required to continue these programs into the future.

ECONOMIC DEVELOPMENT SUBRECIPIENT PERFORMANCE SUMMARY

WORKFORCE DEVELOPMENT						
MID-CAROLINA YOUTH PAID APPRENTICESHIPS						
HOME Funds						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 55,879	$ 55,879	$ -	$ -	$ -	$ 55,879	$ -
Youth	84	0	---	---	84	Attended
T HOUSE HIGH SCHOOL CODING CLASSES						
American Rescue Plan Act (ARPA)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 40,022	$ 5,000	$ 15,000	$ -	$ -	$ 20,000	$ 20,022
Students	24	39	---	---	63	Attended
FTCC GENERAL CONTRACTOR LICENSING PREP						
American Rescue Plan Act (ARPA)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 21,000	$ 12,000	$ 6,000	$ -	$ -	$ 18,000	$ 3,000
Students	18	39	---	---	57	Assisted
PARTNERSHIP FOR CHILDREN CHILDCARE TRAINING & NEWBORN OUTREACH						
American Rescue Plan Act (ARPA)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 400,000	$ 132,935	$ 2,423	$ -	$ -	$ 135,358	$ 264,642
Educators	7	8	---	---	15	Assisted
Families	141	0	---	---	141	Assisted
FAYETTEVILLE STATE UNIVERSITY APPRENTICESHIP						
American Rescue Plan Act (ARPA)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 80,000	$ 11,250	$ 17,773	$ -	$ -	$ 29,023	$ 50,977
Students	9	0	---	---	9	Assisted Per Semester

HIGHLIGHTS AND NOTES

- Facilitating the transfer of Mid-Carolina program oversight and administration to OCS to leverage an expanded budget exceeding $800,000 for long-term program sustainability.
- Observed a significant 62.5% increase in attendance as the T-House coding program transitioned to a school-to-school rotational model to broaden student access across the community
- Demonstrated strong programmatic momentum as participation in the GC License Prep Program more than doubled between Q1 and Q2. FTCC is currently finalizing preparations for the first session of the new year in late February.
- Anticipating a significant influx of educators into the Partnership for Children initiative during Q3; resources are being aligned to provide comprehensive assistance as the program ramps up for the spring semester.

ECONOMIC DEVELOPMENT SUBRECIPIENT PERFORMANCE SUMMARY

WORKFORCE DEVELOPMENT						
FTCC JOB SKILLS TRAINING						
American Rescue Plan Act (ARPA)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 547	$ 500	$ -	$ -	$ -	$ 500	$ 47
Students	1	0	---	---	1	Assisted
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 25,000	$ -	$ -	$ -	$ -	$ -	$ 25,000
Students	0	0	---	---	0	Assisted
SERVICE SOURCE EMPLOYMENT FOR VETERANS						
American Rescue Plan Act (ARPA)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 10,661	$ 5,322	$ 5,339	$ -	$ -	$ 10,661	$ 0
Jobs	18	15	---	---	33	Created
Jobs	18	0	---	---	18	Retained
Veterans	193	187	---	---	380	Assisted
CREST EMPLOYMENT FOR DISABLED INDIVIDUALS						
American Rescue Plan Act (ARPA)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 55,681	$ 15,300	$ -	$ -	$ -	$ 15,300	$ 40,381
Jobs	0	0	---	---	0	Created
Jobs	0	0	---	---	0	Retained
Individuals	0	0	---	---	0	Assisted
FMHA JOB SKILLS TRAINING						
American Rescue Plan Act (ARPA)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 60,262	$ 32,358	$ 26,940	$ -	$ -	$ 59,298	$ 964
Jobs	0	0	---	---	0	Created
Jobs	0	0	---	---	0	Retained
TOTAL BUDGET $ 724,052						TOTAL REMAINING $ 380,034

HIGHLIGHTS AND NOTES

- Allocated $25,000 in additional CDBG funding to the FTCC job skills program for ongoing implementation, focusing on expanded student outreach and training.
- Redirected available CREST funds to bolster workforce development programs with higher-than-anticipated participation rates to be reflected in Q3 reporting. All reporting requirements for CREST are now considered finalized.

ECONOMIC DEVELOPMENT PROGRAM PERFORMANCE SUMMARY

SMALL BUSINESS PROGRAMS						
GAP FINANCING AND EXTERIOR GRANTS						
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 189,263	$ 6,954	$ 11,544	$ -	$ -	$ 18,498	$ 170,765
Business Owners	1	1	---	---	2	Assisted
Technical Assistance	8	7	---	---	15	Provided
COMMERICAL CORRIDOR EXTERIOR GRANT						
Local Funds						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 327,128	$ -	$ -	$ -	$ -	$ -	$ 327,128
Business Owners	0	0	---	---	0	Assisted
TOTAL BUDGET $ 516,391						TOTAL REMAINING $ 497,893
HIGHLIGHTS AND NOTES						

- Provided matching grant funding for Latitude 35 Bar & Grill to complete exterior upgrades, including new paint and roofing, aimed at enhancing the property's curb appeal and streetscape.
- Managing a potential commercial project to provide necessary gap financing, allowing for the expenditure of the remaining CDBG fund balance.
- Revamping Commercial Corridor Exterior Grant program to provide funding opportunities to more businesses, with new programming to be presented to City Council in Q3 and Q4.

DOWNTOWN MANAGEMENT CONTRACT						
MUNICIPAL SERVICE DISTRICT (MSD) MANAGEMENT						
Local Funds						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 240,000	$ -	$ -	$ -	$ -	$ -	$ 240,000
New Businesses	10	5	---	---	15	Opened
AMBASSADOR PROGRAM						
Local Funds						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 60,000	$ -	$ 15,000	$ -	$ -	$ 15,000	$ 45,000
TOTAL BUDGET $ 300,000						TOTAL REMAINING $ 285,000
HIGHLIGHTS AND NOTES						

- Supported the enhancement of Cool Spring District operations through the hiring of a new Development & Engagement Director and a second full-time Ambassador to increase downtown service levels.
- Ambassadors successfully responded to over 25 safety-related calls from downtown businesses while maintaining consistent engagement with the unhoused population to facilitate service referrals and resource redirection.
- Expenditures are lagging behind but three quarters of invoices were received in Q3.

ECONOMIC DEVELOPMENT PROGRAM PERFORMANCE SUMMARY

FAYETTEVILLE-CUMBERLAND ECONOMIC DEVELOPMENT CORPORATION (FCEDC)						
INTERLOCAL AGREEMENT						
Local Funds						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 168,000	$ 42,000	$ 42,000	$ -	$ -	$ 84,000	$ 84,000
GOLDEN LEAF AIRPORT LIFT STATION (TOTAL BUDGET $965,830)						
Local Funds						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 825,510	$ -	$ -	$ -	$ -	$ -	$ 825,510
PHILIP'S TOWING - BUILDING REUSE & RESTORATION GRANT (NC RURAL ECONOMIC DEVELOPMENT)						
Local Funds						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 126,000	$ -	$ -	$ -	$ -	$ -	$ 126,000
TOTAL BUDGET $ 1,119,510						TOTAL REMAINING $ 1,035,510
HIGHLIGHTS AND NOTES						
- Facilitated through FCEDC, the Rural Building Reuse & Infrastructure Grant for Phillips Towing is currently in the monitoring phase.						

REAL ESTATE DEVELOPMENT						
Hope VI						
Budget	BLOUNT & GILLESPIE	---	---	---		Total Remaining
$ 222,228	$ 77,500	$ -	$ -	$ -	$ -	$ 144,728
Est. Date	Mid 2026	---	---	---	---	Completed
Local Funds						
Budget	MURCH RD CATALYST	---	---	---	---	Total Remaining
$ 202,940	$ 950	$ -	$ -	$ -	$ -	$ 201,990
Est. Date	2028	---	---	---	---	Completed
TOTAL BUDGET $ 425,168						TOTAL REMAINING $ 346,718
HIGHLIGHTS AND NOTES						
- Finalized the technical and financial analysis with HR&A Advisors during Q2 for the 8.5-acre Blount and Gillespie site; staff completed all preparatory work to present development concepts and master planning recommendations to City Council in early January. - Successfully moved into the third and final year of the MOU between the City of Fayetteville and Fayetteville State University. Efforts during this quarter were dedicated to reconciling long-term site objectives for the catalyst properties as the three-year agreement nears completion. (See Central Park Villas under Housing also)						

NEIGHBORHOOD ENGAGEMENT PERFORMANCE SUMMARY

NEIGHBORHOOD ENHANCEMENTS

TOKAY TENNIS CONVERSION PROJECT

Community Development Block Grant (CDBG)

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 610,000	$ -	$ 42,134	$ -	$ -	$ 42,134	$ 567,866

HISTORIC BROADELL

State & Local Funds

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 35,000	$ 8,500	$ 15,000	$ -	$ -	$ 23,500	$ 11,500

TOTAL BUDGET	TOTAL REMAINING
$ 645,000	$ 579,366

HIGHLIGHTS AND NOTES

- Rebid phase for Tokay Tennis Project concluded with four bids received. Next steps include the completion of background checks and contract issuance to finalize the vendor selection and initiate the conversion.
- Coordinated the Historic Broadell National Register nomination with the State Historic Preservation Office (SHPO), with a final draft report projected for mid-March.

COMMUNITY SAFETY MICRO-GRANTS

MICRO-GRANTS

Local Funds

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 200,000	$ 84,500	$ -	$ -	$ -	$ 84,500	$ 115,500
Grants	20	0	---	---	0	Awarded

TOTAL BUDGET	TOTAL REMAINING
$ 200,000	$ 115,500

FTCC MICRO-GRANT CLASSES

Local Funds

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 30,000	$ 7,704	$ -	$ -	$ -	$ 7,704	$ 22,296
Participants	48	0	---	---	0	Attended

TOTAL BUDGET	TOTAL REMAINING
$ 30,000	$ 22,296

HIGHLIGHTS AND NOTES

- Administered the Empowering Community Micro-Grant program, successfully closing out Cycle 7 and transitioning to the Cycle 8 application phase with a submission deadline of January 31st.

NEIGHBORHOOD ENGAGEMENT SUBRECIPIENT PERFORMANCE SUMMARY

YOUTH DEVELOPMENT						
GREATER LIFE OF FAYETTEVILLE						
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 15,000	$ -	$ 2,400	$ -	$ -	$ 2,400	$ 12,600
Students	41	55	---	---	96	Assisted
JAI 6 YOUTH FOUNDATION						
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 10,000	$ -	$ 8,955	$ -	$ -	$ 8,955	$ 1,045
Students	40	59	---	---	99	Assisted
TW0-SIX JR. & HIGH SCHOOL AGED ATHLETIC MENTORING						
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 10,000	$ -	$ 2,000	$ -	$ -	$ 2,000	$ 8,000
Students	0	50	---	---	50	Assisted
CUMBERLAND COUNTY COMMUNICARE						
Local Funds						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 65,875	$ 29,010	$ -	$ -	$ -	$ 29,010	$ 36,865
Individuals	0	55	---	---	55	Assisted
TOTAL BUDGET $ 110,875						TOTAL REMAINING $ 60,849

HIGHLIGHTS AND NOTES

- Monitored sub-recipient performance to ensure all partners remain on track for total fund exhaustion.
- Launched a formal corrective action plan for Communicare due to persistent reporting delinquencies and a two-month backlog in documentation.

NEIGHBORHOOD ENGAGEMENT PERFORMANCE SUMMARY

CHOICE NEIGHBORHOOD INITIATIVE (CNI)

APPLICATION SUPPORT

Local Funds

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 246,333	$ 5,076	$ 29,478	---	---	$ 34,554	$ 211,779
TOTAL BUDGET $ 246,333						TOTAL REMAINING $ 211,779

HIGHLIGHTS AND NOTES

- Advanced the FY25 Choice Neighborhoods Initiative (CNI) grant process by contracting USI for the "People" plan and selecting Pennrose, LLC as Master Developer; maintained weekly coordination meetings to finalize the application for the March 6th deadline.

NEIGHBORHOOD INVESTMENTS

UTILITY CONNECTIONS

Local Funds

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 20,000	$ -	$ -	$ -	$ -	$ -	$ 20,000
Households	0	0	---	---	0	Assisted
TOTAL BUDGET $ 20,000						TOTAL REMAINING $ 20,000

SUBDIVISION ENTRY SIGNAGE & LANDSCAPING

Local Funds

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 75,000	$ -	$ -	$ -	$ -	$ -	$ 75,000
Signs	0	0	---	---	0	Installed
TOTAL BUDGET $ 75,000						TOTAL REMAINING $ 75,000

HIGHLIGHTS AND NOTES

- Utility Connection and Subdivision Entry Signage programs are community-driven, two new signage requests have been received and staff is working on a policy reevaluation to optimize the program further.

BLIGHT REMOVAL

Community Development Block Grant (CDBG)

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 106,410	$ 449	$ 30,860	$ -	$ -	$ 31,309	$ 75,101
Buildings	0	1	---	---	1	Demolished
TOTAL BUDGET $ 106,410						TOTAL REMAINING $ 75,101

HIGHLIGHTS AND NOTES

- Reallocated $183,000 in project funds to meet broader programmatic needs, thus reducing the overall blight removal budget.
- Managing nine active property projects, including five slated for voluntary demolition.

COMMUNITY PARTNERSHIPS SUBRECIPIENT PERFORMANCE SUMMARY

HOMELESSNESS RESPONSE PROGRAMS						
CONNECTIONS OF CUMBERLAND COUNTY WOMEN'S DAY RESOURCE CENTER						
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 68,000	$ -	$ 6,053	$ -	$ -	$ 6,053	$ 61,947
Households	389	297	---	---	686	Assisted
BETTER HEALTH HEALTHCARE FOR UNINSURED & UNDERINSURED						
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 20,000	$ 2,538	$ 4,228	$ -	$ -	$ 6,766	$ 13,234
Individuals	18	15	---	---	33	Assisted
COMBINED UNIFIED SERVICES						
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 10,000	$ 5,531	$ 2,130	$ -	$ -	$ 7,661	$ 2,339
Students	637	69	---	---	706	Assisted
MARIUS MAXIMUS FOUNDATION FOR MENTAL HEALTH						
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 10,000	$ 4,083	$ 4,080	$ -	$ -	$ 8,163	$ 1,837
Students	71	191	---	---	262	Assisted
MYROVER-REESE WOMEN OF QUALITY						
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 20,000	$ 8,617	$ 2,168	$ -	$ -	$ 10,785	$ 9,215
Individuals	23	14	---	---	37	Assisted
CAROLINA COLLABORATIVE COMMUNITY CARE						
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 15,000	$ 387	$ -	$ -	$ -	$ 387	$ 14,613
Individuals	1	7	---	---	8	Assisted
LEGAL AID OF NORTH CAROLINA						
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 15,000	$ -	$ 3,326	$ -	$ -	$ 3,326	$ 11,674
Individuals	38	21	---	---	59	Assisted
TOTAL BUDGET $ 158,000						TOTAL REMAINING $ 114,858

HIGHLIGHTS AND NOTES

- Attributed a 24% decline in households served at Connections Women's Center to colder months, when the unsheltered population typically chooses to shelter in place rather than travel to day centers.
- Validated Q2 performance metrics for Combined Unified Services, noting that current data provides a more accurate representation of program utilization following the large-scale kickoff event held in Q1.
- Linked a 169% increase in households served by the Marius Maximus Foundation to two high-impact mental health events hosted in December, which drove significant Q2 engagement.

COMMUNITY PARTNERSHIPS SUBRECIPIENT PERFORMANCE SUMMARY

OTHER PARTNERSHIPS

NC HARM REDUCTION

Opioid Settlement Funds

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 103,411	$ 35,587	$ 8,219	---	---	$ 43,806	$ 59,605

MYROVER-REESE RECOVERY HOMES

Opioid Settlement Funds

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 201,500	$ 56,215	$ 11,563	---	---	$ 67,778	$ 133,722
TOTAL BUDGET $ 304,911						TOTAL REMAINING $ 193,327

HIGHLIGHTS AND NOTES

- Sustained the City's commitment to community wellness by supporting Myrover-Reese Recovery Homes and the NC Harm Reduction Coalition, ensuring the continued delivery of high-quality services for residents experiencing Opioid Use Disorder (OUD).

FAYETTEVILLE CARES DAY RESOURCE CENTER (DRC)

OPERATIONS & BUILDING SUPPORT

American Rescue Plan Act (ARPA)

Budget		1st	2nd	3rd	4th	Total	Total Remaining
Year 1	$ 95,356	$ 28,772	$ 5,601	$ 7,978	$ 47,414	$ 89,765	$ 5,591
Year 2	$ 305,591	$ 53,352	$ -	$ 13,726	$ 161,477	$ 228,555	$ 77,036
Rollover	$ 68,565	---	---	---	---	---	$ 68,565
Year 3	$ 300,000	$ 33,494	$ 17,415	---	---	$ 50,909	$ 249,091
All Visitors		3,183	2,289	---	---	5,472	
First Time Visitors		545	306	---	---	851	
Showers		1,881	1,443	---	---	3,324	
Meals		11,987	12,217	---	---	24,204	
Laundry		881	701	---	---	1,582	
TOTAL BUDGET $ 700,947							TOTAL REMAINING $ 317,656

HIGHLIGHTS AND NOTES

- Attributed a seasonal decrease in Fayetteville Cares Day Resource Center utilization to colder Q2 temperatures, as individuals experiencing homelessness tended to limit travel and remain sheltered during inclement weather.
- Recorded a 19% increase in meals served during the quarter, driven by higher attendance at specialized holiday events including the Thanksgiving and Christmas community luncheons.

MANNA DREAM CENTER

OPERATIONS & BUILDING SUPPORT

Local Funds

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 16,700	$ 5,846	$ 3,563	$ -	$ -	$ 9,409	$ 7,291
Avg. Beds Filled	19	18	---	---	19	Out of 20 Beds
Individuals	10	8	---	---	18	Transitioned
TOTAL BUDGET $ 16,700						TOTAL REMAINING $ 7,291

HIGHLIGHTS AND NOTES

- Maintained an average occupancy of 18 beds at the Manna Dream Center Men's Shelter during Q2, resulting in 8 successful program exits and demonstrating sustained positive outcomes for residents.

COMMUNITY PARTNERSHIPS SUBRECIPIENT PERFORMANCE SUMMARY

HOMELESSNESS INTERVENTION PROGRAMS

FAYETTEVILLE URBAN MINISTRY 2024-2025

Emergency Solutions Grant (ESG)

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 40,482	$ -	$ 18,117	$ -	$ -	$ 18,117	$ 22,365
Amount of Match	$ 12,331	$ 11,797	$ -	$ -	$ 24,128	Amount City Matched
Families	1	3	---	---	4	Assisted

MYROVER-REESE FELLOWSHIP HOMES 2024-2025

Emergency Solutions Grant (ESG)

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 40,000	$ 11,404	$ 5,868	$ -	$ -	$ 17,272	$ 22,728
Amount of Match	$ 8,358	$ 8,703	$ -	$ -	$ 17,061	Amount City Matched
Individuals	184	111	---	---	295	Assisted

CAROLINA COLLABORATIVE COMMUNITY CARE 2024-2025

Emergency Solutions Grant (ESG)

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 50,000	$ -	$ -	$ -	$ -	$ -	$ 50,000
Amount of Match	$ -	$ -	$ -	$ -	$ -	Amount City Matched
Individuals	21	0	---	---	21	Assisted
TOTAL BUDGET $ 130,482						TOTAL REMAINING $ 95,093

HIGHLIGHTS AND NOTES

- Processed a $13,238 draw request for Fayetteville Urban Ministry (2024-2025), which was officially reported during the Q4 fiscal cycle.
- Suspended new referrals for Carolina Collaborative Community Care after the program reached maximum capacity during the quarter.
- Implemented a formal corrective action plan to address the lack of reimbursement requests to date and ensure the timely submission of the finalized ESG award expenditure report in Q3.

FAYETTEVILLE URBAN MINISTRY 2025-2026

Emergency Solutions Grant (ESG)

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 50,000	$ -	$ -	$ -	$ -	$ -	$ 50,000
Amount of Match	$ -	$ -	$ -	$ -	$ -	Amount City Matched
Families	0	0	---	---	0	Assisted

CAROLINA COLLABORATIVE COMMUNITY CARE 2025-2026

Emergency Solutions Grant (ESG)

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 50,000	$ -	$ -	$ -	$ -	$ -	$ 50,000
Amount of Match	$ -	$ -	$ -	$ -	$ -	Amount City Matched
Individuals	0	0	---	---	0	Assisted
TOTAL BUDGET $ 100,000						TOTAL REMAINING $ 100,000

HIGHLIGHTS AND NOTES

- Maintained operations for Carolina Collaborative Community Care and Fayetteville Urban Ministry under existing 2024-2025 ESG agreements, with 2025-2026 ESG funding remaining unexpended to date.

FUNDING SOURCES

FUNDING SOURCE	FUNDING DESCRIPTION
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)	The CDBG Program provides annual federal funding to help cities address local priorities like housing, public services, and neighborhood improvements, including blight removal. Its goal is to strengthen communities and expand opportunities for low- to moderate-income residents.
HOME INVESTMENT PARTNERSHIP PROGRAM	HOME is the largest federal block grant dedicated to creating affordable housing for low-income households. It provides funding to communities to build, buy, and rehabilitate housing or to provide direct rental assistance, ensuring families have safe, decent, and affordable places to live.
HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS (HOPWA)	The HOPWA Program provides federal funding to support housing assistance and related services for low-income individuals and families living with HIV/AIDS. Its goal is to promote housing stability, improve health outcomes, and reduce the risk of homelessness among this vulnerable population.
EMERGENCY SOLUTIONS GRANTS (ESG)	The ESG Program provides federal funding to help communities address homelessness. ESG supports emergency shelter, rapid rehousing, homelessness prevention, and essential services that connect individuals and families to safe and stable housing.
HOPE VI	The program funds the demolition of obsolete, high-rise projects and supported the development of mixed-income, lower-density communities featuring both public and private housing units. Its principles of neighborhood revitalization and replacing concentrated poverty with diverse communities continue to influence modern redevelopment efforts.

FUNDING SOURCES

FUNDING SOURCE	FUNDING DESCRIPTION
AMERICAN RESCUE PLAN ACT (ARPA)	The American Rescue Plan Act (ARPA) is a federal stimulus package enacted in 2021 to provide immediate relief to communities impacted by the COVID-19 pandemic. It allocates funding to state, local, and tribal governments to address public health and economic crises, supporting initiatives from public health infrastructure to housing and economic development programs.
HOME AMERICAN RESCUE (HOME-ARP)	HOME-ARP funds are specifically allocated to help communities create and support affordable housing and services for individuals experiencing or at risk of homelessness, particularly in response to the economic and housing instability caused by the COVID-19 pandemic.
OPIOID SETTLEMENT FUND	The Opioid Settlement Fund provides local governments with resources from national legal settlements with opioid manufacturers and distributors. These funds are dedicated to prevention, treatment, recovery, and harm-reduction strategies that address the impacts of the opioid crisis and support healthier, safer communities.
LOCAL FUNDS	Local funds are the primary operating funds for the City of Fayetteville, used to finance core government services that benefit all residents. They are composed of revenues from various sources, including property taxes, sales taxes, and other fees.
STATE FUNDS	State funds are financial resources provided by the State of North Carolina to the City of Fayetteville's Economic and Community Development Department. These funds often supplement federal grants and local revenues to support a variety of initiatives.

GLOSSARY

Affordable Housing Opportunities

- Single-Family Housing Construction: The City of Fayetteville will partner with both for-profit and non-profit developers to construct or rehabilitate affordable single-family homes. Additionally, 15% of the City's HOME allocation is required to be set aside for Community Housing Development Organizations (CHDOs)

- Multi-Family Housing Construction: To increase the supply of affordable housing, the City allocates HOME and HOPWA funds on an annual basis. It has a one-time allocation of American Rescue Plan Funds (ARP), HOME – ARP, and State funding to support multi-family rental and single-family housing construction.

- Emergency Home Repair: The City of Fayetteville contracts with Fayetteville Urban Ministry (FUM) and Fayetteville Area Habitat for Humanity (FAHFH) to provide home repairs that address substandard conditions and enhance accessibility for individuals with disabilities.

- Housing Opportunities for Persons with Aids (HOPWA) Support Services:
  - Tenant Based Rental Assistance (TBRA): This program provides rental subsidies to eligible households, allowing them to choose housing that meets quality standards. In addition to rental support, the program offers access to essential support services.
  - Short-Term Rent, Mortgage, and Utility (STRMU): Support service to serve as a housing stabilization intervention for HOPWA-eligible households, helping prevent homelessness while connecting individuals to supportive services.

- Homebuyer Assistance Program: Eligible low- and moderate-income first-time homebuyers (up to 80% of Area Median Income [AMI]) may receive a subordinated loan of up to $20,000 to assist with down payment or closing costs. First-time homebuyers with incomes between 80–120% of AMI are also eligible for assistance of up to $20,000. Under the Homebuying HERO Program, qualifying City of Fayetteville employees earning between 80–140% of AMI may receive up to $30,000 in down payment and closing cost assistance to purchase their first home. The Employee HERO program is designed to attract and retain city employees while promoting homeownership within Fayetteville.

- Homebuyer Education and Counseling: First-time homebuyers can participate in a HUD-approved, eight-hour homebuyer education workshop to prepare for homeownership and ensure long-term housing stability. The workshop is followed by personalized one-on-one counseling. Topics covered include budgeting, credit repair, mortgage financing, and post-closing responsibilities of homeownership.

Economic Development

- Workforce Development: The City has partnered with a variety of organizations to utilize federal grant funds in support of workforce development initiatives that promote upward mobility for low- and moderate-income individuals. These efforts are specifically targeted toward veterans, youth, individuals with disabilities, and single parents residing in public housing.
  - Early Childhood Workforce Development (Partnership for Children): Trains and supports people entering early childhood education. Provides CPR/First Aid, background checks, and coursework to prepare participants for jobs in childcare centers or family homes. Includes mentorship and job fairs.
  - Workforce Development Internship Program (FSU): Offers paid internships in high-demand fields like healthcare, childcare, and emergency response. Focuses on career readiness and equitable access for underrepresented students.
  - CREST Adult Day Vocational Program: Supports adults with intellectual and developmental disabilities by teaching job skills, daily living skills, and community navigation.
  - Warrior Bridge Program (ServiceSource): Helps veterans with disabilities and their families transition successfully. Provides job assistance, financial literacy, peer support, and access to community resources.
  - FMHA Job Skills Training/Pre-Apprenticeship: Prepares low- to moderate-income residents for maintenance jobs in carpentry, plumbing, electrical, HVAC, and more. Includes employability and computer skills.
  - General Contractors License Prep Program (FTCC & FSU): Provides training and review courses to help participants pass the NC General Contractor's exam. Improves employment opportunities and supports local construction needs.
  - My Future So Bright (MFSB)Mid Carolina Regional Council of Government: Youth ages 14–24 gain workforce readiness through a two-week job skills course and a four-week paid internship with local employers.
  - Coding Coordinator Program (T House Technology): Teaches Fayetteville students coding and computer programming skills. Builds problem-solving, creativity, and prepares them for future tech careers.
  - Job Skills Training Assistance Program (FTCC): Provides up to $500 for training in areas such as healthcare, construction, HR development, cosmetology, and offender re-entry. Helps participants prepare for better employment opportunities.

- Small Business Programs – Gap Financing & Commercial Exterior Improvement Grants:
  - Gap Financing: This program offers loans to small businesses to help bridge financing gaps or meet down payment requirements for the purchase of commercial property to support business operations.
  - Commercial Exterior Improvement Grants: These matching grants provide funding ranging from $10,000 to $25,000, with a required one-to-one match, to encourage exterior improvements to commercial properties located within the city's qualified census tracts.

- Downtown Management Contract: The Cool Spring Downtown District (CSDD), Inc. is a charitable nonprofit organization established to develop and maintain an arts and entertainment district in downtown Fayetteville. Its mission is to foster a vibrant hub of artistic, cultural, civic, and commercial activity.

- Fayetteville-Cumberland Economic Development Corporation (FCEDC): The City of Fayetteville and Cumberland County have entered into an inter-local agreement to conduct economic development activities and services through the Fayetteville-Cumberland Economic Development Corporation (FCEDC), a nonprofit organization jointly established by both entities.
  - Golden Leaf Foundation: Golden LEAF funds economic development projects that aim to create and retain jobs, attract new businesses to North Carolina, support industry expansion, and provide workforce training for new employees.
  - Building Reuse and Restoration Grants Program: This grant is intended to stimulate economic activity and job creation by supporting the productive reuse of vacant or underutilized existing buildings.

- Real Estate Development:
  - Hope VI Redevelopment: The City is focused on the redevelopment of the Hope VI area, specifically along the Wilmington Road and Murchison Road corridor. Efforts include demolition services, economic development incentives, and targeted housing expansion to revitalize the area.
  - Catalyst Site: A Catalyst Site refers to a strategically prioritized property or area identified by the City for concentrated economic development efforts.

Neighborhood Engagement

- Neighborhood Enhancements: This program aims to enhance areas throughout the city by supporting projects that improve public facilities, increase neighborhood security, promote beautification, and foster community pride.

- Neighborhood Investments: This program promotes neighborhood pride by offering grants for the installation of neighborhood signs and landscaping. The goal is to help create a sense of place and enhance the visual identity of communities throughout the city.

- Choice Neighborhood Implementation (CNI) Grant Application Support: Local funding has been allocated to support the development of a high-quality and competitive application for the Choice Neighborhoods Implementation Grant, which aims to transform underserved neighborhoods through comprehensive revitalization strategies.

- Water and Sewer Assessment Fee Assistance: This program offers grants to low- and moderate-income homeowners to cover fees—up to $2,000—incurred when water and sewer services are extended to their neighborhood by the Public Works Commission (PWC). Additionally, the program covers a $900 plumber hook-up fee to assist with the connection.

- Blight Removal: This grant program is intended to encourage and support the demolition of blighted and deteriorated structures that are beyond reasonable repair in low-income communities.

- Empowering Community Safety Micro Grant Program: This program provides funding to community-based organizations to support grassroots efforts aimed at reducing crime and violence in Fayetteville. Designed as a "low barrier" grant, it allows easier access to funds, empowering residents and local groups to implement community-driven safety initiatives.

- Youth Development: Funding is allocated to nonprofit organizations focused on mentoring and diverting at-risk youth, with the goal of fostering positive development.

Community Partnerships

- Homelessness Response Programs (CDBG-funded) and Homelessness Intervention Programs (ESG- funded): The City partners with a range of nonprofit organizations to address and prevent homelessness through a comprehensive network of support services. These services include:
  - White Flag support during extreme weather conditions
  - Transitional housing for women who are victims of substance abuse, domestic violence, or physical abuse
  - Re-entry housing for formerly incarcerated individuals
  - Food distribution programs
  - Peer support for individuals facing mental health challenges or substance use disorders
  - Street outreach to connect unsheltered individuals with resources
  - Eviction prevention and housing stabilization services, particularly for women with children
  - Health-related assistance, including support for vision, dental care, and prescription medications
- Cumberland County Interlocal Agreement: The City provides funding to support operational capacity, including the cost of specialized software and one staff position.
- Fayetteville Cares Day Resource Center (FCDRC): Located at 128 S. King Street, the Fayetteville Cares Day Resource Center offers individuals experiencing homelessness access to supportive services in a safe and welcoming environment. The facility also serves as an emergency shelter during crises, as designated by Cumberland County.
- Manna Dream Center (MDC): The City leases the property at 913 Person Street to the Manna Dream Center, a nonprofit extension of Manna Church. The Center operates the facility as an overnight shelter, and the City provides funding for utility expenses to support its operation.
- NC Harm Reduction Coalition:
  - Law Enforcement Assisted Diversion (LEAD) Program: The LEAD program is a collaborative diversion initiative that enables law enforcement to redirect individuals charged with low-level drug and non-violent offenses to community-based treatment and support services, rather than pursuing traditional jail time or prosecution.

FAYETTEVILLE NC

ECONOMIC AND COMMUNITY DEVELOPMENT