Fayetteville Redevelopment Commission

Annual Report

2024-2025

ECONOMIC & COMMUNITY DEVELOPMENT

FAYETTEVILLE, NC

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A Message from ECD Leadership

To the Chair and Members of the Fayetteville Redevelopment Commission:

It is our pleasure to present the Annual Report for Fiscal Year 2024-2025. This report not only fulfills federal reporting requirements, including the Consolidated Annual Performance and Evaluation Report (CAPER), but also tells the story of how Fayetteville continues to grow stronger, safer, and more connected.

Over the past year, we have celebrated meaningful progress in across the City. Investments in small business development helped local entrepreneurs expand and revitalize our commercial corridors. Continued support for housing programs created safer, more stable living environments for families. And through partnerships with local nonprofits, we've delivered services that meet residents where they are - from access to mental health resources to programs that keep youth engaged and thriving.

These outcomes are not simply data points. They are neighbors finding stability, communities regaining momentum, and businesses breathing new life into our city. They reflect the resilience and dedication that make Fayetteville unique.

The Fayetteville Redevelopment Commission has been central to this progress. Your guidance ensures that our work remains strategic, accountable, and aligned with both HUD requirements and the needs of our community. Together, we are laying a foundation that allows Fayetteville to continue growing in ways that are inclusive, innovative, and sustainable.

Upon your review and approval, this report will be shared with City Council as the Fayetteville Redevelopment Commission's annual update. We invite you to see it not only as a compliance document, but as a reflection of the positive change your leadership makes possible.

Thank you for your continued commitment to a stronger community, a stronger economy, and a stronger Fayetteville.

Chris Cauley, MPA
ECD Director

Alex Baker
ECD Assistant Director

OUR MISSION

The mission of the City of Fayetteville's Economic and Community Development Department is to engage with neighborhoods, community partners, and the private sector to build a stronger economy and community for all residents. ECD works to improve community wealth, increase access to essential services, and enhance resilience through neighborhood revitalization, affordable housing development, economic incentives, and the management of federal grants.

Our work centers around four primary focus areas: creating and sustaining affordable housing, supporting the development and growth of small businesses, partnering with community organizations to address homelessness, and providing resources and partnerships that strengthen neighborhoods.

The department's accomplishments align with the City of Fayetteville's overarching strategic goals, which are to ensure a safe and secure community, foster a diverse and viable economy, invest in infrastructure for today and tomorrow, create a highly desirable place to live and work, maintain financial stability with exemplary services, and continue a collaborative engagement base with citizens and businesses.

THE FAYETTEVILLE REDEVELOPMENT COMMISSION

The Fayetteville Redevelopment Commission (FRC) is a seven-member body appointed by City Council that serves as the primary citizen participation group for projects funded through the City's Community Development Block Grant (CDBG), HOME Investment Partnership, Housing Opportunities for Persons with AIDS (HOPWA), and Emergency Solutions Grants (ESG) programs. The FRC supports ECD by advising on housing, community, and economic development issues, with a special focus on older, declining, and lower-income neighborhoods. Following annual public hearings, the Commission submits its recommendations and an annual progress report to City Council and other interested parties.

Quontica Conley, Chair | **Derek Scott,** Vice Chair
Dineen Morton, Shamike Bethea, Teddy Warner

Funding Sources

COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)

The CDBG Program provides annual federal funding to help cities address local priorities like housing, public services, and neighborhood improvements, including blight removal. Its goal is to strengthen communities and expand opportunities for low- to moderate-income residents.

HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS (HOPWA)

The HOPWA Program provides federal funding to support housing assistance and related services for low-income individuals and families living with HIV/AIDS. Its goal is to promote housing stability, improve health outcomes, and reduce the risk of homelessness among this vulnerable population.

OPIOID SETTLEMENT FUND

The Opioid Settlement Fund provides local governments with resources from national legal settlements with opioid manufacturers and distributors. These funds are dedicated to prevention, treatment, recovery, and harm-reduction strategies that address the impacts of the opioid crisis and support healthier, safer communities.

HOME INVESTMENT PARTNERSHIP PROGRAM

HOME is the largest federal block grant dedicated to creating affordable housing for low-income households. It provides funding to communities to build, buy, and rehabilitate housing or to provide direct rental assistance, ensuring families have safe, decent, and affordable places to live.

EMERGENCY SOLUTIONS GRANTS (ESG)

The ESG Program provides federal funding to help communities address homelessness. ESG supports emergency shelter, rapid rehousing, homelessness prevention, and essential services that connect individuals and families to safe and stable housing.

Funding Sources

AMERICAN RESCUE PLAN ACT (ARPA)

The American Rescue Plan Act (ARPA) is a federal stimulus package enacted in 2021 to provide immediate relief to communities impacted by the COVID-19 pandemic. It allocates funding to state, local, and tribal governments to address public health and economic crises, supporting initiatives from public health infrastructure to housing and economic development programs.

HOME AMERICAN RESCUE PLAN PROGRAM (HOME-ARP)

HOME-ARP funds are specifically allocated to help communities create and support affordable housing and services for individuals experiencing or at risk of homelessness, particularly in response to the economic and housing instability caused by the COVID-19 pandemic.

HOPE VI

The program funds the demolition of obsolete, high-rise projects and supported the development of mixed-income, lower-density communities featuring both public and private housing units. Its principles of neighborhood revitalization and replacing concentrated poverty with diverse communities continue to influence modern redevelopment efforts.

LOCAL FUNDS

Local funds are the primary operating funds for the City of Fayetteville, used to finance core government services that benefit all residents. They are composed of revenues from various sources, including property taxes, sales taxes, and other fees.

STATE FUNDS

State funds are financial resources provided by the State of North Carolina to the City of Fayetteville's Economic and Community Development Department. These funds often supplement federal grants and local revenues to support a variety of initiatives.

Areas of IMPACT

Affordable Housing

Economic Development

Community Partnerships

Neighborhood Engagement

Affordable Housing

Creating and Sustaining Affordable Housing

Jeff Morin, Housing Program Manager
Matthew Hall, Sr. Housing Program Specialist
Bernadine Simmons, Community Development Specialist

The City of Fayetteville's Economic and Community Development Department (ECD) is forging a path toward housing stability, focusing on creating and sustaining affordable housing for its residents.

Affordable housing is more than shelter—it's the foundation of strong families, safe neighborhoods, and thriving economies. Fayetteville's ECD Department works to ensure every resident has access to safe, stable, and affordable housing.

Through federal programs like CDBG, HOME, and HOPWA, we expand affordable housing with new construction, rehabilitation, and supportive services.

We also meet residents where they are through the following programs:

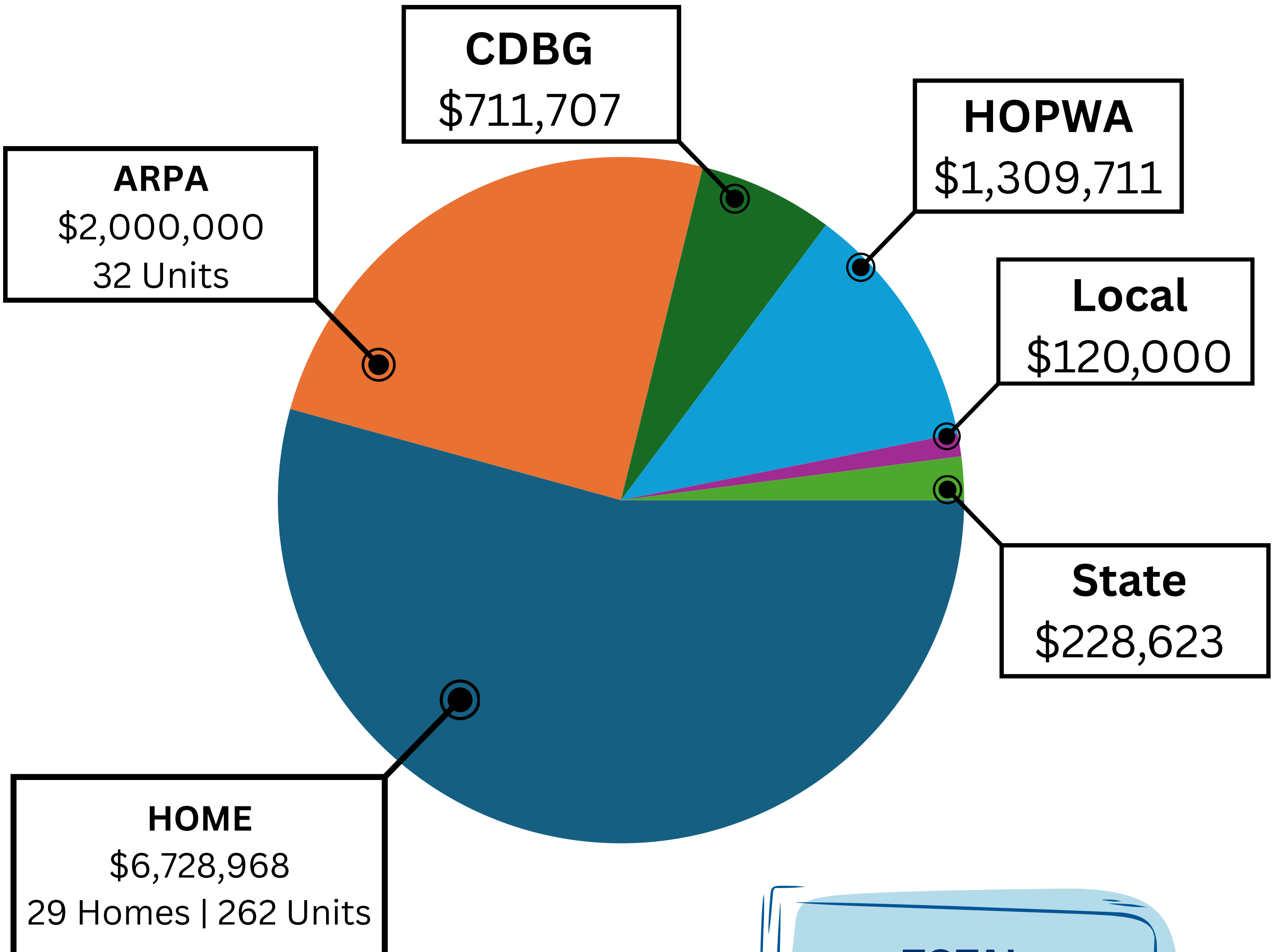
- Homebuying HERO helps families overcome financial barriers to homeownership, building stability and generational wealth.
- Emergency Home Repair provides critical repairs so homeowners can remain safely housed with dignity, and preserving naturally occurring affordable housing.

Beyond homeownership, access to affordable housing is making a profound impact on a larger scale by providing critical support for those most in need. In a powerful partnership with Connections of Cumberland County, 1,367 female-headed households have been assisted in a collaborative effort that has positively impacted a total of 4,023 individuals. This vital assistance provided crucial support for rental payments and utility deposits, helping to prevent homelessness and maintain housing stability within the community.

These initiatives are more than dollars—they're lifelines. By pairing federal resources with community partnerships, we strengthen families, neighborhoods, and Fayetteville's economy. Affordable housing isn't just about units—it's about building a stronger Fayetteville, one home at a time.

Affordable Housing

Looking to the future, the City is also laying the groundwork for more housing. ECD has already identified 19 lots for the construction of new single-family homes through strategic request for proposals. Furthermore, a significant city investment of $3.6 million has been directed toward closing on three new rental housing developments, adding 158 units to the City's affordable housing stock. This is all about making sure more families can find a place to call home.



TOTAL FUNDING
$11,099,009

SINGLE FAMILY HOUSING

NIMOCKS AVENUE
Early 2027 | $100,000
Total Affordable Homes: *2*
Funding Source: *HOME CHDO Set Aside*

MALONEY AVENUE
Mid 2025 | $250,000
Total Affordable Homes: *4*
Funding Source: *HOME CHDO Set Aside*

ROSEHILL ROAD
Early 2026 | $750,000
Total Affordable Homes: *15*
Funding Source: *HOME-ARP*

B STREET
Mid 2027 | $100,000
Total Affordable Homes: *2*
Funding Source: *HOME Funds*

LINCOLN DRIVE
Mid 2027 | $100,000
Total Affordable Homes: *2*
Funding Source: *HOME Funds*

CROSS CREEK STREET
Mid 2027 | $50,000
Total Affordable Homes: *1*
Funding Source: *HOME Funds*

DEEP CREEK ROAD
Mid 2027 | $50,000
Total Affordable Homes: *1*
Funding Source: *HOME Funds*

S. COOL SPRING STREET
Mid 2027 | $100,000
Total Affordable Homes: *2*
Funding Source: *HOME Funds*

MULTI-FAMILY HOUSING

HILLSIDE MANOR*

Late 2026
$2,000,000
Total Affordable Housing Units: *32*
Funding Source: *ARPA HTF*

***Rehabilitation**

ASPEN POINTE

Early 2027
$600,000
Total Affordable Housing Units: *32*
Funding Source: *HOME Funds*

WEST CUMBERLAND

Mid 2026
$1,000,000
Total Affordable Housing Units: *72*
Funding Source: *HOME Funds*

AUBREY HILLS

Late 2025
$2,145,000
Total Affordable Housing Units: *32*
Funding Source: *HOME Funds*

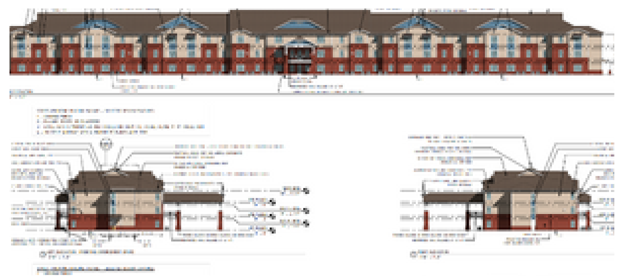
MULTI-FAMILY HOUSING

EUTAW LANDING

Late 2025
$800,000
Total Affordable Housing Units: *54*
Funding Source: *HOME Funds*

CLIFFMORE PARK

Late 2025
$683,968
Total Affordable Housing Units: *72*
Funding Source: *HOME Funds*



OTHER HOUSING PROGRAMS

Emergency Home Repair						
Fayetteville Urban Ministry (FUM)						
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 511,253	$ 41,136	$ 22,663	$ 49,913	$ 305,870	$ 419,582	$ 91,671
Homes Repaired	1	1	11	12	25	Completed
Fayetteville Area Habitat for Humanity (FAHFH)						
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 511,252	$ -	$ 19,302	$ 47,666	$ 225,157	$ 292,125	$ 219,127
Homes Repaired	1	0	0	2	3	Completed
TOTAL BUDGET						TOTAL REMAINING
$ 1,022,505						$ 310,798

Housing Opportunities for People with AIDS (HOPWA)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 1,369,403	$ 96,431	$ 220,972	$ 275,889	$ 716,419	$ 1,309,711	$ 59,692
Avg Supportive Services	137	149	114	105	126	Assisted
Avg TBRA Households	106	117	111	118	113	Assisted
PHP Households	15	23	0	13	51	Assisted
STRMU Households	16	9	3	4	32	Assisted
TOTAL BUDGET						TOTAL REMAINING
$ 1,369,403						$ 59,692

HOMEBUYING HERO PROGRAM

A key part of the affordable housing strategy is the **Homebuying HERO program**, which has been instrumental in turning the dream of homeownership into a reality for city residents.

The program provides a substantial down payment grant between $10,000 and $30,000 for homes located within city limits. This program is changing lives for families like Dianne Friday, a Cumberland County Schools teacher who used a $20,000 grant to buy her first home.

In the past 16 months, the initiative has helped 25 people become homeowners with an investment of about $500,000.

Homebuyer Assistance						
City Homebuying HERO Assistance for Employees						
Locally Funded						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 359,835	$ 30,000	$ 60,181	$ -	$ 30,000	$ 120,181	$ 239,654
Homebuyers	1	2	0	1	4	**Assisted**
Down Payment Assistance from 80% to 120% AMI						
State Funded						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 772,632	$ -	$ 64,429	$ 30,000	$ 109,194	$ 203,623	$ 569,009
Homebuyers	0	3	1	5	9	**Assisted**
Down Payment Assistance under 80% AMI						
HOME Investment Partnerships Act (HOME)						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 200,000	$ -	$ 30,000	$ 20,000	$ 50,000	$ 100,000	$ 100,000
Homebuyers	0	1	1	2	4	**Assisted**
Homebuyer Education and Counseling						
State Funded						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 25,000	$ 8,670	$ 9,308	$ 7,022	$ -	$ 25,000	$ -
Workshop	91	99	121	0	311	**Attendees**
Counseling Clients	14	27	26	0	67	**Assisted**
TOTAL BUDGET $ 1,357,467						TOTAL REMAINING $ 908,663

Affordable Housing Program Glossary

Single-Family Housing Construction:
The City of Fayetteville will partner with both for-profit and non-profit developers to construct or rehabilitate affordable single-family homes. Additionally, 15% of the City's HOME allocation is required to be set aside for Community Housing Development Organizations (CHDOs)

Multi-Family Housing Construction:
To increase the supply of affordable housing, the City allocates HOME and HOPWA funds on an annual basis. It has a one-time allocation of American Rescue Plan Funds (ARP), HOME – ARP, and State funding to support multi-family rental and single-family housing construction.

Emergency Home Repair:
The City of Fayetteville contracts with Fayetteville Urban Ministry (FUM) and Fayetteville Area Habitat for Humanity (FAHFH) to provide home repairs that address substandard conditions and enhance accessibility for individuals with disabilities.

Blight Removal:
This grant program is intended to encourage and support the demolition of blighted and deteriorated structures that are beyond reasonable repair in low-income communities.

Housing Opportunities for Persons with Aids (HOPWA) Support Services:
Tenant Based Rental Assistance (TBRA):
This program provides rental subsidies to eligible households, allowing them to choose housing that meets quality standards. In addition to rental support, the program offers access to essential support services.

Short-Term Rent, Mortgage, and Utility (STRMU):
Support service to serve as a housing stabilization intervention for HOPWA-eligible households, helping prevent homelessness while connecting individuals to supportive services.

Homebuyer Assistance Program:
Eligible low- and moderate-income first-time homebuyers (up to 80% of Area Median Income [AMI]) may receive a subordinated loan of up to $20,000 to assist with down payment or closing costs. First-time homebuyers with incomes between 80–120% of AMI are also eligible for assistance of up to $20,000. Under the Homebuying HERO Program, qualifying City of Fayetteville employees earning between 80–140% of AMI may receive up to $30,000 in down payment and closing cost assistance to purchase their first home. The Employee HERO program is designed to attract and retain city employees while promoting homeownership within Fayetteville.

Homebuyer Education and Counseling:
First-time homebuyers can participate in a HUD-approved, eight-hour homebuyer education workshop to prepare for homeownership and ensure long-term housing stability. The workshop is followed by personalized one-on-one counseling. Topics covered include budgeting, credit repair, mortgage financing, and post-closing responsibilities of homeownership.

Economic Development

Supporting the Development and Growth of Small Businesses

Derrick McArthur, Economic Development Manager

This year, the City's Economic and Community Development Department focused on supporting Fayetteville's small businesses and helping residents gain the skills they need to expand their job opportunities. The belief that a strong local economy is built by helping our neighbors succeed is at the core of the department’s mission.

Through small business assistance programs and development finance initiatives, we provide critical resources to help entrepreneurs grow and sustain their businesses. These efforts strengthen our commercial corridors, expand access to services, and create jobs that support families across the city.

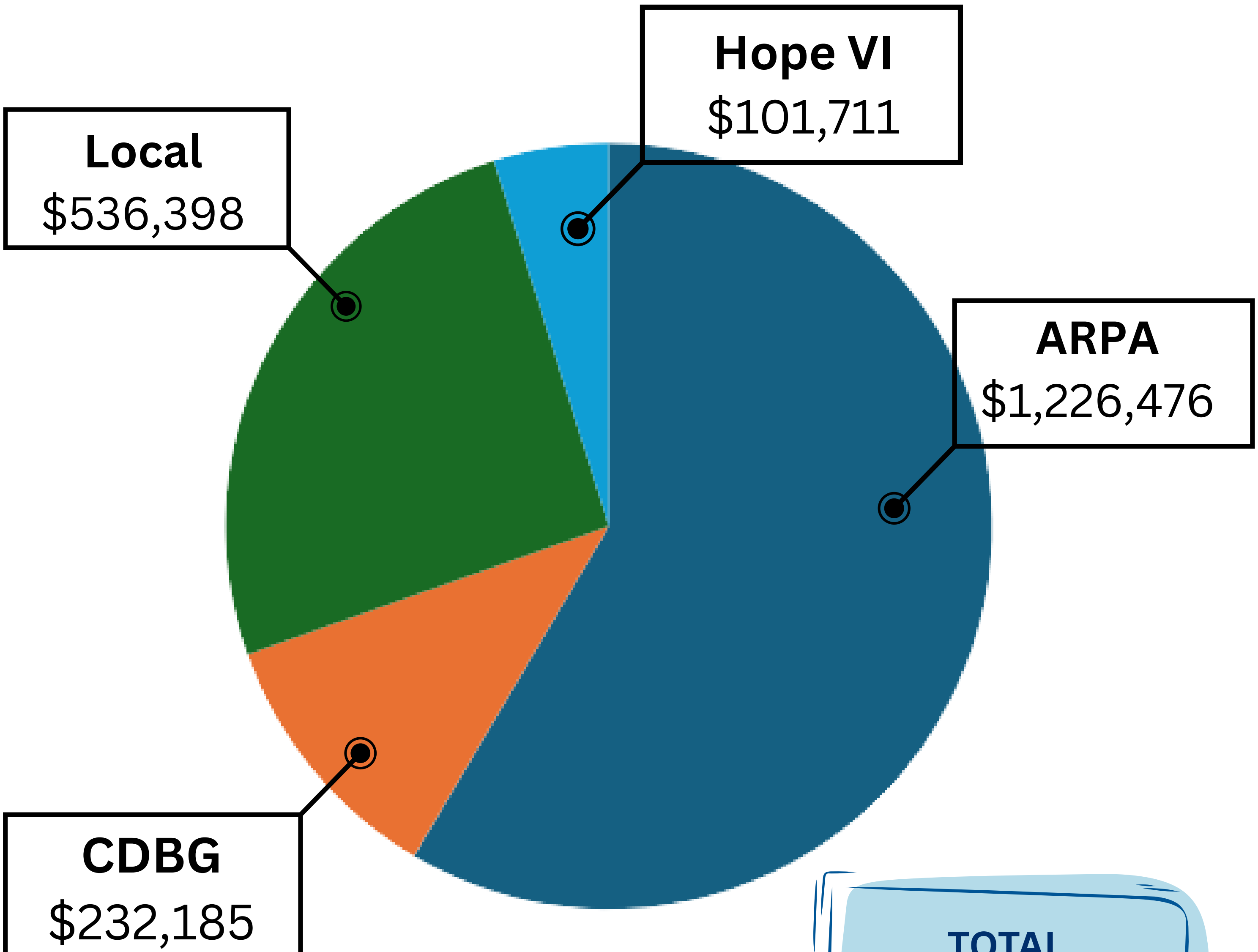
We also recognize that businesses cannot grow without skilled workers. That’s why ECD prioritizes workforce development, aligning training programs and job opportunities with the needs of our local economy. By equipping residents with the skills to succeed, we create pathways to upward mobility and ensure that Fayetteville’s economy is not only stronger, but more resilient for all residents.

One key initiative in workforce development is the General Contractors License Prep Program, a free course offered in partnership with Fayetteville Technical Community College (FTCC) and the Fayetteville-Cumberland Regional Entrepreneur & Business HUB. This program is designed to provide comprehensive training and test preparation for the state exam, with the goal of increasing the total number of licensed general contractors in the area. The program's success is highlighted by its graduates. Latisha Perkins of Maybridge Development, who had previously struggled to pass the exam alone, found the professional guidance instrumental to her success. The course also opened doors to new opportunities, leading to a contract to develop two lots for affordable housing. She later secured additional funding through the FCEDC "Can Do Performance Financing Program," which helped her expand her business and create 12 new jobs in the city. This underscores the program's vital role in both career development and broader economic growth.

Economic development in Fayetteville is about more than business—it’s about people. Every program, every partnership, and every investment is designed to build a stronger community and economy for all residents.

Economic Development

Economic development is shaping Fayetteville's future by supporting small businesses, attracting investment, and redeveloping underutilized properties. These efforts expand the tax base, create jobs, and transform key corridors into vibrant destinations that showcase the city's resilience and potential. With each investment, Fayetteville builds a stronger foundation for businesses to thrive, families to prosper, and communities to grow.



TOTAL EXPENDITURE
$2,096,770

WORKFORCE DEVELOPMENT

Workforce Development						
Mid-Carolina Youth Paid Apprenticeships						
American Rescue Plan Act (ARPA)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 110,000	$ -	$ 54,121	$ -	$ -	$ 54,121	$ 55,879
Youth	0	0	0	0	0	Attended
T House High School Coding Classes						
American Rescue Plan Act (ARPA)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 70,022	$ 10,000	$ 10,000	$ 5,000	$ 5,000	$ 30,000	$ 40,022
Students	10	9	3	47	69	Attended
FTCC General Contractor Licensing Prep						
American Rescue Plan Act (ARPA)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 63,000	$ 11,707	$ 12,000	$ 6,625	$ 11,668	$ 42,000	$ 21,000
Students	34	12	33	10	89	Assisted
Partnership for Children Childcare Training and Newborn Outreach						
American Rescue Plan Act (ARPA)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 400,000	$ -	$ -	$ -	$ -	$ -	$ 400,000
Educators	0	0	0	0	0	Assisted
Families	0	0	0	106	106	Assisted
Fayetteville State University Apprenticeship						
American Rescue Plan Act (ARPA)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 125,000	$ -	$ -	$ -	$ 45,000	$ 45,000	$ 80,000
Students	0	0	5	0	5	Assisted
Starward STEM Education Opportunities Middle Schoolers						
American Rescue Plan Act (ARPA)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 67,625	$ -	$ -	$ -	$ -	$ -	$ 67,625
Students	0	0	0	0	0	Assisted
FTCC Job Skills Training						
American Rescue Plan Act (ARPA)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 91,421	$ 32,309	$ -	$ 29,200	$ 29,366	$ 90,874	$ 547
Students	30	39	53	90	212	Assisted
Service Source Employment for Veterans						
American Rescue Plan Act (ARPA)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 52,211	$ 954	$ -	$ 40,596	$ -	$ 41,550	$ 10,661
Jobs	16	14	19	6	55	Created
Jobs	46	15	25	0	86	Retained
Veterans	269	265	149	83	766	Assisted
CREST Employment for Disabled Individuals						
American Rescue Plan Act (ARPA)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 75,000	$ -	$ -	$ 19,319	$ -	$ 19,319	$ 55,681
Jobs	5	5	0	0	10	Created
Jobs	4	22	3	0	29	Retained
Individuals	37	4	0	0	41	Assisted
FMHA - Housing Authority Job Skills Training						
American Rescue Plan Act (ARPA)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 172,197	$ 32,309	$ 10,443	$ 27,371	$ 41,813	$ 111,935	$ 60,262
Jobs	2	0	0	0	2	Created
Jobs	2	0	0	0	2	Retained
TOTAL BUDGET						TOTAL REMAINING
$ 1,226,476						$ 791,677

ECONOMIC PARTNERSHIPS

Downtown Management Contract						
Municipal Service District (MSD) Management						
Locally Funded						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 233,398	$ -	$ 58,250	$ 58,349	$ 116,799	$ 233,398	$ -
New Businesses	6	4	6	12	28	Opened
Ambassador Program						
Locally Funded						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 60,000	$ -	$ 15,000	$ -	$ 45,000	$ 60,000	$ -
TOTAL BUDGET						TOTAL REMAINING
$ 293,398						$ -

Fayetteville-Cumberland Economic Development Corporation (FCEDC)						
Interlocal Agreement						
Locally Funded						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 168,000	$ 42,000	$ 42,000	$ 42,000	$ 42,000	$ 168,000	$ -
Golden Leaf Airport Lift Station Project Managed by FCEDC (total budget $965,830)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 825,510	$ -	$ -	$ -	$ -	$ -	$ 825,510
Phillip's Towing - Building Reuse and Restoration Grant (NC Rural Economic Development)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 126,000	$ -	$ -	$ -	$ -	$ -	$ 126,000
TOTAL BUDGET						TOTAL REMAINING
$ 1,119,510						$ 951,510

Real Estate Development						
Hope VI						
Budget	Demolitions	Blount & Gillespie	---	---	---	Total Remaining
$ 323,939	$ 10,597	$ 91,114	$ -	$ -	$ -	$ 222,228
Est. Date	Mid 2024	Late 2025	---	---	---	
Murchison Road Redevelopment (Catalyst Site)						
Budget	---	---	---	---	---	Total Remaining
$ 205,964	$ -	$ -	$ -	$ -	$ -	$ 205,964
Est. Date	---	---	---	---	---	
TOTAL BUDGET						TOTAL REMAINING
$ 529,903						$ 428,192

SMALL BUSINESS PROGRAMS

A cornerstone of the economic development strategy this year was providing direct, impactful support to the small business community. Staff were able to assist eight local small businesses with crucial projects, including storefront updates and property purchases.

Small Business Programs						
Small Business Assistance - Exterior Grants and Gap Financing						
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 191,765	$ 25,600	$ -	$ 139,421	$ 67,164	$ 232,185	$ (40,420)
Business Owners	1	1	1	1	4	Assisted
Technical Assistance	12	15	12	6	45	Provided
Commercial Corridor Exterior Grant						
Locally Funded						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 402,128	$ -	$ -	$ 50,000	$ 25,000	$ 75,000	$ 327,128
Business Owners	0	0	2	1	3	Assisted
TOTAL BUDGET $ 593,893						TOTAL REMAINING $ 286,708

The **Business Assistance Loan Program** provides up to $125,000 in gap or down payment assistance for small businesses purchasing commercial property within city limits. In return, businesses commit to creating or retaining jobs for low- to moderate-income residents—turning local investment into community impact.

The **Commercial Exterior Grant Program** supports small businesses and property owners with matching funds—up to $25,000—to improve commercial façades. Larger projects may receive additional support, with priority given to efforts that drive redevelopment, job growth, and increased taxable value.

Economic Development Glossary

Workforce Development:
The City has partnered with a variety of organizations to utilize federal grant funds in support of workforce development initiatives that promote upward mobility for low- and moderate-income individuals. These efforts are specifically targeted toward veterans, youth, individuals with disabilities, and single parents residing in public housing.

Small Business Programs – Gap Financing & Commercial Exterior Improvement Grants:
- <u>Gap Financing:</u> This program offers loans to small businesses to help bridge financing gaps or meet down payment requirements for the purchase of commercial property to support business operations.
- <u>Commercial Exterior Improvement Grants:</u> These matching grants provide funding ranging from $10,000 to $25,000, with a required one-to-one match, to encourage exterior improvements to commercial properties located within the city's qualified census tracts.

Downtown Management Contract:
The Cool Spring Downtown District (CSDD), Inc. is a charitable nonprofit organization established to develop and maintain an arts and entertainment district in downtown Fayetteville. Its mission is to foster a vibrant hub of artistic, cultural, civic, and commercial activity.

Fayetteville-Cumberland Economic Development Corporation (FCEDC):
The City of Fayetteville and Cumberland County have entered into an inter-local agreement to conduct economic development activities and services through the Fayetteville-Cumberland Economic Development Corporation (FCEDC), a nonprofit organization jointly established by both entities.
- <u>Golden Leaf Foundation:</u> Golden LEAF funds economic development projects that aim to create and retain jobs, attract new businesses to North Carolina, support industry expansion, and provide workforce training for new employees.
- <u>Building Reuse and Restoration Grants Program:</u> This grant is intended to stimulate economic activity and job creation by supporting the productive reuse of vacant or underutilized existing buildings.

Real Estate Development:
- <u>Hope VI Redevelopment:</u> The City is focused on the redevelopment of the Hope VI area, specifically along the Wilmington Road and Murchison Road corridor. Efforts include demolition services, economic development incentives, and targeted housing expansion to revitalize the area.
- <u>Catalyst Site:</u> A Catalyst Site refers to a strategically prioritized property or area identified by the City for concentrated economic development efforts.

Community Partnerships

Partnering with Community Organizations to Address Homelessness

Jackie Abbott, Community Relations Manager

At the heart of Economic and Community Development's mission is a simple but powerful idea: a stronger community and economy for all residents. To achieve this, we recognize that lasting impact doesn't happen in isolation—it takes strong community partnerships and thoughtful investment of resources to meet people where they are.

Through federal programs like the Community Development Block Grant (CDBG) and the Emergency Solutions Grants (ESG), and other resources like the Opioid Settlement Fund, Fayetteville is not only addressing urgent needs like homelessness and housing stability but also laying the groundwork for long-term economic and community resilience. These funds are more than compliance checkboxes; they are tools to strengthen neighborhoods, uplift families, and create pathways toward opportunity.

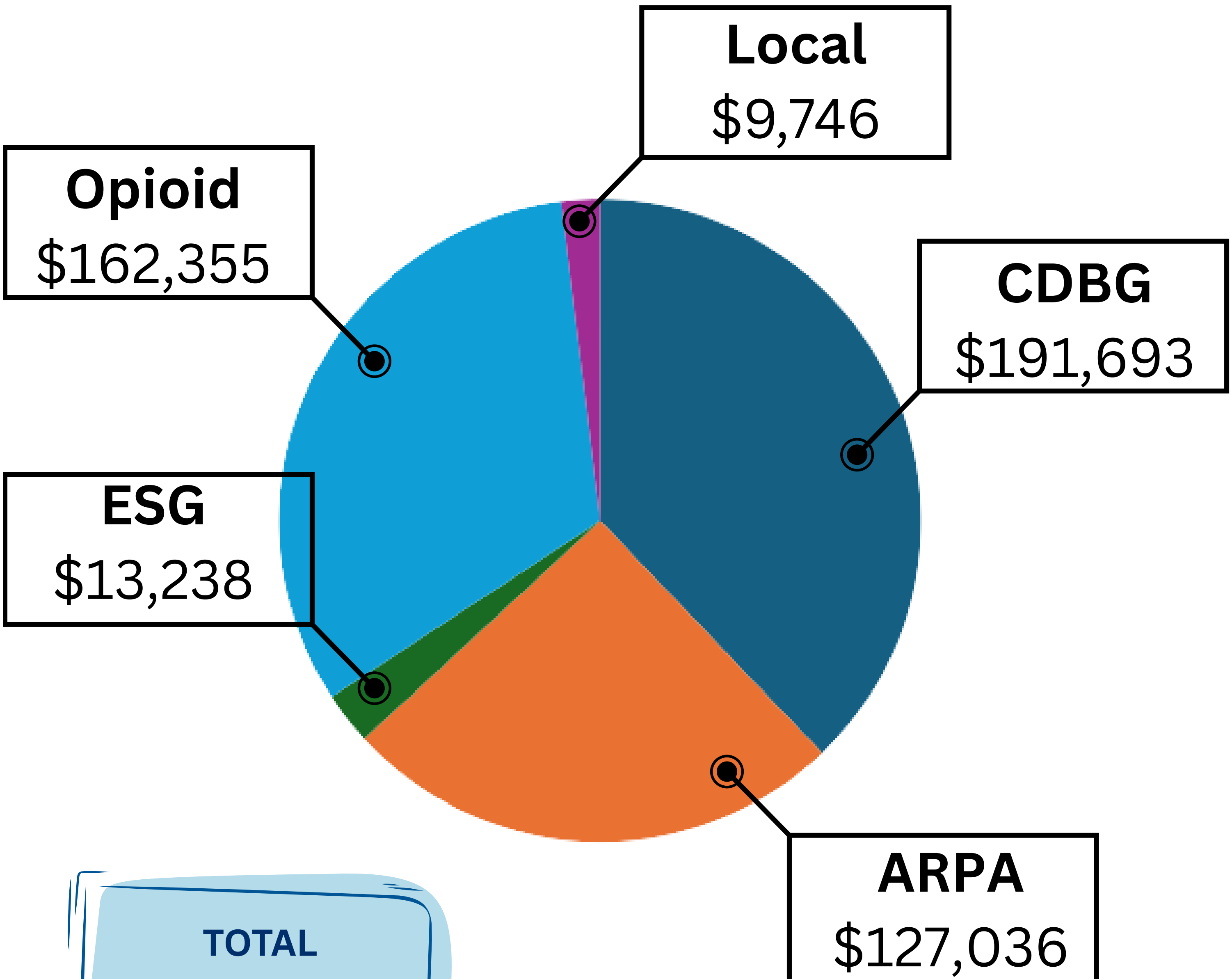
Our approach emphasizes maximum community impact by aligning federal dollars with local priorities and leveraging the expertise of nonprofit partners, service providers, and residents themselves. Together, we are tackling the complex challenges Fayetteville faces by supporting programs that build a stronger, more resilient community.

This is what community engagement looks like: government, nonprofits, businesses, and residents working side by side to design and deliver solutions that make Fayetteville stronger. Each partnership represents an investment not just in programs, but in people. Each project reflects our belief that when we uplift the most vulnerable among us, we create a safer, healthier, and more vibrant city for all.

By moving with purpose and staying rooted in collaboration, we ensure that every dollar serves its highest calling—helping Fayetteville become a community where every resident has the opportunity to thrive.

Community Partnerships

Strong partnerships are the backbone of Fayetteville's progress. By collaborating with nonprofits, faith-based organizations, and local leaders, the City amplifies its impact and ensures resources reach those who need them most. These partnerships expand capacity, foster innovation, and connect residents to vital housing, health, and economic opportunities. Together, we are building a stronger network of support that makes Fayetteville more resilient, equitable, and prepared for the future.



TOTAL EXPENDITURE
$504,068

ADDRESSING HOMELESSNESS

The department's ability to leverage new resources has been a game-changer in addressing homelessness. For the first time, Fayetteville was awarded a federal Emergency Solutions Grants (ESG)—a milestone that expands the City's toolkit for supporting housing stability. ESG funds are designed to help individuals and families quickly regain permanent housing after a crisis, reducing the long-term impact of homelessness.

With this new investment, staff broadened outreach and prevention services across the City. In the past year, the program delivered homelessness prevention assistance to 11 households, helping families avoid displacement, and provided street outreach to 27 individuals, connecting them with shelter, services, and hope. Each number reflects more than a service—it represents a life stabilized, a family supported, and a step toward a stronger, more resilient Fayetteville.

Homelessness Intervention Programs						
Fayetteville Urban Ministry						
Emergency Solutions Grant (ESG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 53,721	$ -	$ -	$ -	$ 13,238	$ 13,238	$ 40,483
Amount of Match	$ -	$ -	$ -	$ -	$ -	Amount City Matched
Individuals	0	0	0	6	6	Assisted
Myrover-Reese Fellowship Homes						
Emergency Solutions Grant (ESG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 40,000	$ -	$ -	$ -	$ -	$ -	$ 40,000
Amount of Match	$ -	$ -	$ -	$ -	$ -	Amount City Matched
Individuals	0	0	0	0	0	Assisted
Carolina Collaborative Community Care						
Emergency Solutions Grant (ESG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 50,000	$ -	$ -	$ -	$ -	$ -	$ 50,000
Amount of Match	$ -	$ -	$ -	$ -	$ -	Amount City Matched
Individuals	0	0	0	0	0	Assisted
TOTAL BUDGET						TOTAL REMAINING
$ 143,721						$ 130,483

***These ESG contracts became effective on April 1, 2025 and run through June 30, 2026.**

The City of Fayetteville invests CDBG funds into programs that reduce the risk of homelessness by strengthening household stability. These programs go beyond emergency assistance, offering access to mental health, medical, and dental care, as well as meeting critical basic needs such as food, hygiene, and transportation.

By addressing the interconnected challenges that often lead to housing instability, CDBG-funded services help residents maintain stable living situations, improve overall well-being, and reduce reliance on crisis interventions. This approach reflects the City's commitment to tackling homelessness at its roots, ensuring that more families can remain securely housed.

Homelessness Response Programs						
Connections of Cumberland County Women's Day Resource Center						
Community Development Block Grant (CDBG)						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 70,345	$ -	$ 14,254	$ 15,624	$ 40,467	$ 70,345	**$ -**
Households	373	354	223	360	1310	**Assisted**
Better Health Healthcare for Uninsured & Underinsured						
Community Development Block Grant (CDBG)						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 20,000	$ 2,109	$ 590	$ 8,325	$ 8,976	$ 20,000	**$ -**
Individuals	22	21	36	11	90	**Assisted**
Combined Unified Services Meals and Support for Homeless						
Community Development Block Grant (CDBG)						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 20,000	$ 5,204	$ 924	$ 2,044	$ 11,828	$ 20,000	**$ -**
Individuals	46	26	29	0	101	**Assisted**
Marius Maximus Foundation for Mental Health						
Community Development Block Grant (CDBG)						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 10,000	$ 5,088	$ 2,000	$ 2,912	$ -	$ 10,000	**$ -**
Students	0	480	192	117	789	**Assisted**
Myrover-Reese Women of Quality						
Community Development Block Grant (CDBG)						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 20,000	$ 779	$ 3,137	$ 3,391	$ 12,693	$ 20,000	**$ -**
Individuals	28	19	22	22	91	**Assisted**
Carolina Collaborative Community Care						
Community Development Block Grant (CDBG)						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 8,000	$ -	$ -	$ -	$ 1,348	$ 1,348	**$ 6,652**
Individuals	0	0	0	6	6	**Assisted**
Pearl Transit Corporation						
Community Development Block Grant (CDBG)						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 50,000	$ 15,840	$ 21,600	$ 12,560	$ -	$ 50,000	**$ -**
Units	31	388	525	128	1072	**Produced**
Individuals	159	284	369	124	936	**Educated**
TOTAL BUDGET $ 190,345						**TOTAL REMAINING $ -**

The Fayetteville Cares Day Resource Center, operated by the Manna Dream Center, provides individuals experiencing homelessness with access to showers, meals, laundry, case management, and connections to housing, workforce, and health services. The City's 2024 budget reinforces this commitment by allocating resources to ensure the Center's continued operation. By reducing barriers and coordinating care, the Center helps residents take meaningful steps toward stability and permanent housing.

Fayetteville Cares Day Resource Center

Nonprofit Operations and Building Support

American Rescue Plan Act (ARPA)

	Budget	1st	2nd	3rd	4th	Total	Total Remaining
Year 1	$ 95,356	$ 28,772	$ 5,601	$ 7,978	$ 47,414	$ 89,765	$ 5,591
Year 2	$ 300,000	$ 53,352	$ -	$ 13,726	$ 161,477	$ 228,555	$ 71,445
Year 3	$ 300,000	$ -	$ -	$ -	$ -	$ -	$ 300,000
All Visitors		3285	2,591	1,087	2409	9,372	
First Time Visitors		718	325	285	364	1,692	
Showers		1553	1,585	1,274	1730	6,142	
Meals		11,051	11,777	11,752	11606	46,186	
Laundry		920	844	694	917	3,375	
TOTAL BUDGET	$ 695,356						TOTAL REMAINING $ 77,036

Manna Dream Center

Utilities

Locally Funded

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 16,000	$ 3,057	$ 3,455	$ 3,234	$ -	$ 9,746	$ 6,254
Avg. Beds Filled	18	17	19	19	18	Out of 20 Beds
Individuals	11	10	10	10	41	Transitioned
TOTAL BUDGET $ 16,000						TOTAL REMAINING $ 6,254

Other Partnerships

NC Harm Reduction

Opioid Settlement Funds

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 167,320	$ 13,118	$ 7,653	$ -	$ 141,584	$ 162,355	$ 4,965

Salvation Army White Flag Shelter

American Rescue Plan Act (ARPA)

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 50,000	$ -	$ -	$ -	$ -	$ -	$ 50,000
TOTAL BUDGET $ 217,320						TOTAL REMAINING $ 54,965

Community Partnerships Glossary

Homelessness Response Programs (CDBG-funded) and Homelessness Intervention Programs (ESG-funded):

The City partners with a range of nonprofit organizations to address and prevent homelessness through a comprehensive network of support services. These services include:

- White Flag support during extreme weather conditions
- Transitional housing for women who are victims of substance abuse, domestic violence, or physical abuse
- Re-entry housing for formerly incarcerated individuals
- Food distribution programs
- Peer support for individuals facing mental health challenges or substance use disorders
- Street outreach to connect unsheltered individuals with resources
- Eviction prevention and housing stabilization services, particularly for women with children
- Health-related assistance, including support for vision, dental care, and prescription medications

Cumberland County Interlocal Agreement:

The City provides funding to support operational capacity, including the cost of specialized software and one staff position.

Fayetteville Cares Day Resource Center (FCDRC):

Located at 128 S. King Street, the Fayetteville Cares Day Resource Center offers individuals experiencing homelessness access to supportive services in a safe and welcoming environment. The facility also serves as an emergency shelter during crises, as designated by Cumberland County.

Manna Dream Center (MDC):

The City leases the property at 913 Person Street to the Manna Dream Center, a nonprofit extension of Manna Church. The Center operates the facility as an overnight shelter, and the City provides funding for utility expenses to support its operation.

NC Harm Reduction Coalition:

- <u>Law Enforcement Assisted Diversion (LEAD) Program:</u> The LEAD program is a collaborative diversion initiative that enables law enforcement to redirect individuals charged with low-level drug and non-violent offenses to community-based treatment and support services, rather than pursuing traditional jail time or prosecution.

Neighborhood Engagement

Providing Resources and Partnerships That Strengthen Neighborhoods

Nelson Soriano, Neighborhood Engagement Manager
Antwan Rogers, Community Development Specialist

The Economic and Community Development Department is committed to building stronger, safer, and more vibrant neighborhoods across Fayetteville. This year, staff took a comprehensive approach by investing in grassroots initiatives, public spaces, and collaborative safety efforts. Through direct funding and strategic partnerships, the department empowered residents to shape their communities and ensure every neighborhood has the opportunity to prosper.

Revitalization efforts included housing and infrastructure improvements, parks, and beautification projects that strengthen community pride and create healthier environments for families.

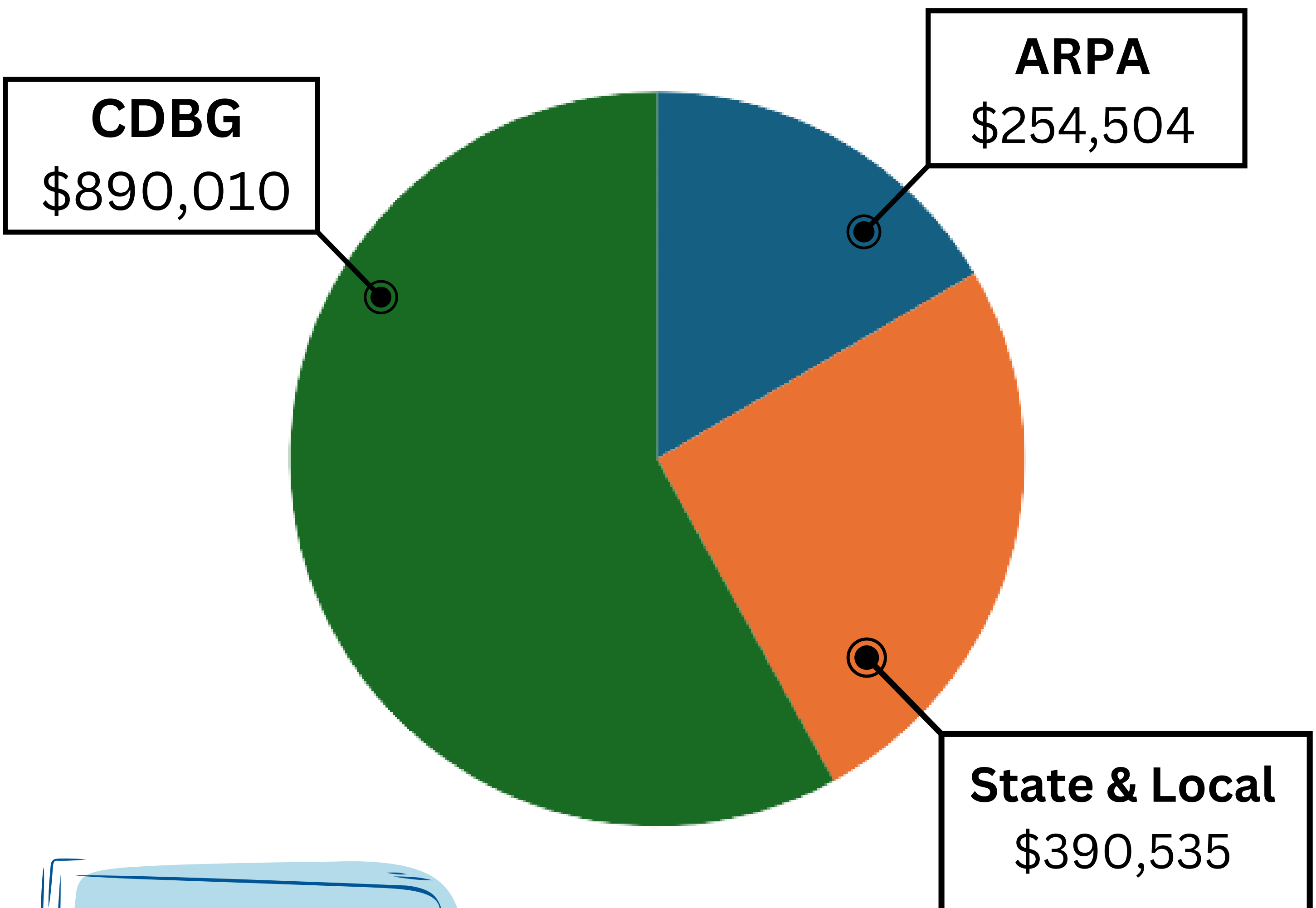
The Empowering Community Safety Micro-Grant Program continued its support for residents and grassroots organizations, strengthening connections and fostering safer, more connected neighborhoods. These efforts, combined with additional neighborhood investments and enhancements guided by resident voices, are actively transforming communities.

Simultaneously, the City's focus on investing in youth development is an investment in Fayetteville's future. By funding programs that provide young people with opportunities to learn, lead, and succeed, the City cultivates the next generation of community leaders. These initiatives not only support academic and personal growth but also strengthen neighborhoods by ensuring our youth are equipped to contribute to a safer, more vibrant, and resilient community.

The department also focused on strengthening neighborhoods through key projects and initiatives. One major effort to improve safety and appearance was the demolition program, which successfully removed nine dangerous or blighted buildings. The removal of blighted properties is a key strategy for urban renewal, as it addresses public safety, removes physical liabilities, and clears the way for future redevelopment. This work directly aligns with the city's strategic goals to promote public safety and enhance the built environment.

Neighborhood Engagement

Neighborhood engagement is laying the groundwork for the Fayetteville of tomorrow. By revitalizing communities through beautification projects and infrastructure improvements, the City is creating spaces that inspire pride and attract future investment. Youth development programs ensure the next generation has opportunities to lead, while community safety micro-grants empower residents to design solutions that keep neighborhoods connected and secure. Neighborhood engagement is ultimately about belonging. When residents feel connected, valued, and equipped to shape their surroundings, they build neighborhoods that reflect the strength, resilience, and pride of Fayetteville.



TOTAL EXPENDITURE
$1,535,049

YOUTH DEVELOPMENT

Youth Development						
Tulsa Initiative College-Aged Entrepreneurial Mentoring						
Locally Funded						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 33,872	$ -	$ 9,004	$ 24,868	$ -	$ 33,872	**$ -**
Students	0	409	250	0	659	**Assisted**
ROOTS Mentoring School Aged Mentoring						
Community Development Block Grant (CDBG)						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 10,000	$ -		$ 2,483	$ -	$ 2,483	**$ 7,517**
Students	26	47	47	50	170	**Assisted**
Communities In Schools						
Community Development Block Grant (CDBG)						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 48,344	$ -	$ 7,909	$ 15,398	$ 5,270	$ 28,577	**$ 19,767**
Students	2	41	121	0	164	**Assisted**
Country Club Community Outreach Center						
Community Development Block Grant (CDBG)						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 10,000	$ -	$ 2,509	$ -	$ -	$ 2,509	**$ 7,491**
Students	105	105	105	100	415	**Assisted**
Two-Six Jr. and High School Aged Athletic Mentoring						
Community Development Block Grant (CDBG)						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 10,000	$ -	$ 650	$ -	$ -	$ 650	**$ 9,350**
Students	0	50	30	40	120	**Assisted**
Liam Outreach and Community Support Center						
Community Development Block Grant (CDBG)						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 10,000	$ -	$ -	$ 490	$ -	$ 490	**$ 9,510**
Students	15	41	94	0	150	**Assisted**
Cumberland County Communicare						
Locally Funded						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 35,875	$ -	$ -	$ 35,875	$ -	$ 35,875	**$ -**
Individuals	0	0	0	186	186	**Assisted**
WAY2REAL Community Center						
American Rescue Plan Act (ARPA)						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 996,350	$ -	$ 652,433	$ -	$ 237,577	$ 890,010	**$ 106,340**
Individuals	0	0	0	0	0	**Assisted**
TOTAL BUDGET						**TOTAL REMAINING**
$ 1,154,441						**$ 159,975**

A new resource in the city is the Way2Real Community Center at 2400 Murchison Road, which opened on Friday, June 27, in partnership with Tony Haire Ministries. The newly renovated facility, acquired and rehabilitated through $1 million in American Rescue Plan Act (ARPA) funds, will serve as a center for low-cost mental and behavioral health services, youth and teen enrichment programs, academic tutoring, and career and workforce development. The center's opening is a key component of the Murchison Choice Neighborhood Plan, a community-led roadmap for neighborhood transformation.

COMMUNITY PROGRAMS

Community Safety Micro-Grants						
Micro Grants						
Locally Funded						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 100,000	$ -	$ 50,000	$ -	$ 50,000	$ 100,000	$ -
Grants	0	28	0	20	48	Awarded
TOTAL BUDGET $ 100,000						TOTAL REMAINING $ -

The **Empowering Community Safety Micro-Grant Program** continued to put resources directly into the hands of residents, with both the fifth and sixth funding cycles taking place during the program year. Designed as a low-barrier funding opportunity, the program enables individuals and community-based organizations to launch grassroots initiatives that make neighborhoods safer and stronger.

Micro-grants support projects that address conflict resolution and mediation, community crime prevention, opportunities for youth and families, family stability, upward mobility, and reducing implicit bias. Priority is given to programs that are inclusive, collaborative, and innovative while working to reduce crime and violence in Fayetteville.

By investing in these local efforts, the City not only funds ideas but also inspires and empowers residents to take an active role in shaping safer, more connected communities.

NEIGHBORHOOD RESOURCES

Choice Neighborhood Initiative						
Application Support						
Locally Funded						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 254,853	$ -	$ -	$ 7,763	$ 171,106	$ 178,869	$ 75,984
% Completed	0%	0%	0%	0%	0%	% Completed
TOTAL BUDGET						TOTAL REMAINING
$ 254,853						$ 75,984

Neighborhood Enhancements						
Projects that Add Resources to Neighborhoods						
Community Development Block Grant (CDBG)						
Budget	Mary McDonald Park	---	---	---	---	Total Remaining
$ 162,758	$ 81,650	$ -	$ -	$ -	$ -	$ 81,108
Est. Date	Q3	---	---	---	---	
Projects that Add Resources to Neighborhoods						
State & Locally Funded						
Budget	Historic Broadell	---	---	---	---	Total Remaining
$ 35,000	$ 10,000	$ -	$ -	$ -	$ -	$ 25,000
Est. Date	Early 2026	---	---	---	---	
TOTAL BUDGET						TOTAL REMAINING
$ 197,758						$ 106,108

Neighborhood Investments						
Subdivision Entry Signage						
Locally Funded						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 50,000	$ -	$ 2,869	$ -	$ 13,294	$ 16,163	$ 33,837
Signs	0	0	2	5	7	Installed
Landscaping						
Locally Funded						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 25,000	$ -	$ -	$ -	$ 2,907	$ 2,907	$ 22,093
Landscaping	0	0	1	2	3	Completed
TOTAL BUDGET						TOTAL REMAINING
$ 75,000						$ 55,930

Water and Sewer						
Connections						
Locally Funded						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 25,000	$ 2,000	$ -	$ 2,000	$ -	$ 4,000	$ 21,000
Households	1	0	1	0	2	Assisted
TOTAL BUDGET						TOTAL REMAINING
$ 25,000						$ 21,000

Blight Removal						
Blight Removal						
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 125,428	$ -	$ 1,706	$ 2,245	$ 121,477	$ 125,428	$ -
$ 12,717	$ -	$ -	$ -	$ 12,717	$ 12,717	$ -
Buildings	0	0	0	9	9	Demolished
TOTAL BUDGET						TOTAL REMAINING
$ 125,428						$ -

***$12,717 Moved into this account**

Neighborhood Engagement Glossary

Neighborhood Enhancements:
This program aims to enhance areas throughout the city by supporting projects that improve public facilities, increase neighborhood security, promote beautification, and foster community pride.

Neighborhood Investments:
This program promotes neighborhood pride by offering grants for the installation of neighborhood signs and landscaping. The goal is to help create a sense of place and enhance the visual identity of communities throughout the city.

Empowering Community Safety Micro Grant Program:
This program provides funding to community-based organizations to support grassroots efforts aimed at reducing crime and violence in Fayetteville. Designed as a "low barrier" grant, it allows easier access to funds, empowering residents and local groups to implement community-driven safety initiatives.

Choice Neighborhood Implementation (CNI) Grant Application Support:
Local funding has been allocated to support the development of a high-quality and competitive application for the Choice Neighborhoods Implementation Grant, which aims to transform underserved neighborhoods through comprehensive revitalization strategies.

Youth Development:
Funding is allocated to nonprofit organizations focused on mentoring and diverting at-risk youth, with the goal of fostering positive development.

Water and Sewer Assessment Fee Assistance:
This program offers grants to low- and moderate-income homeowners to cover fees—up to $2,000—incurred when water and sewer services are extended to their neighborhood by the Public Works Commission (PWC). Additionally, the program covers a $900 plumber hook-up fee to assist with the connection.

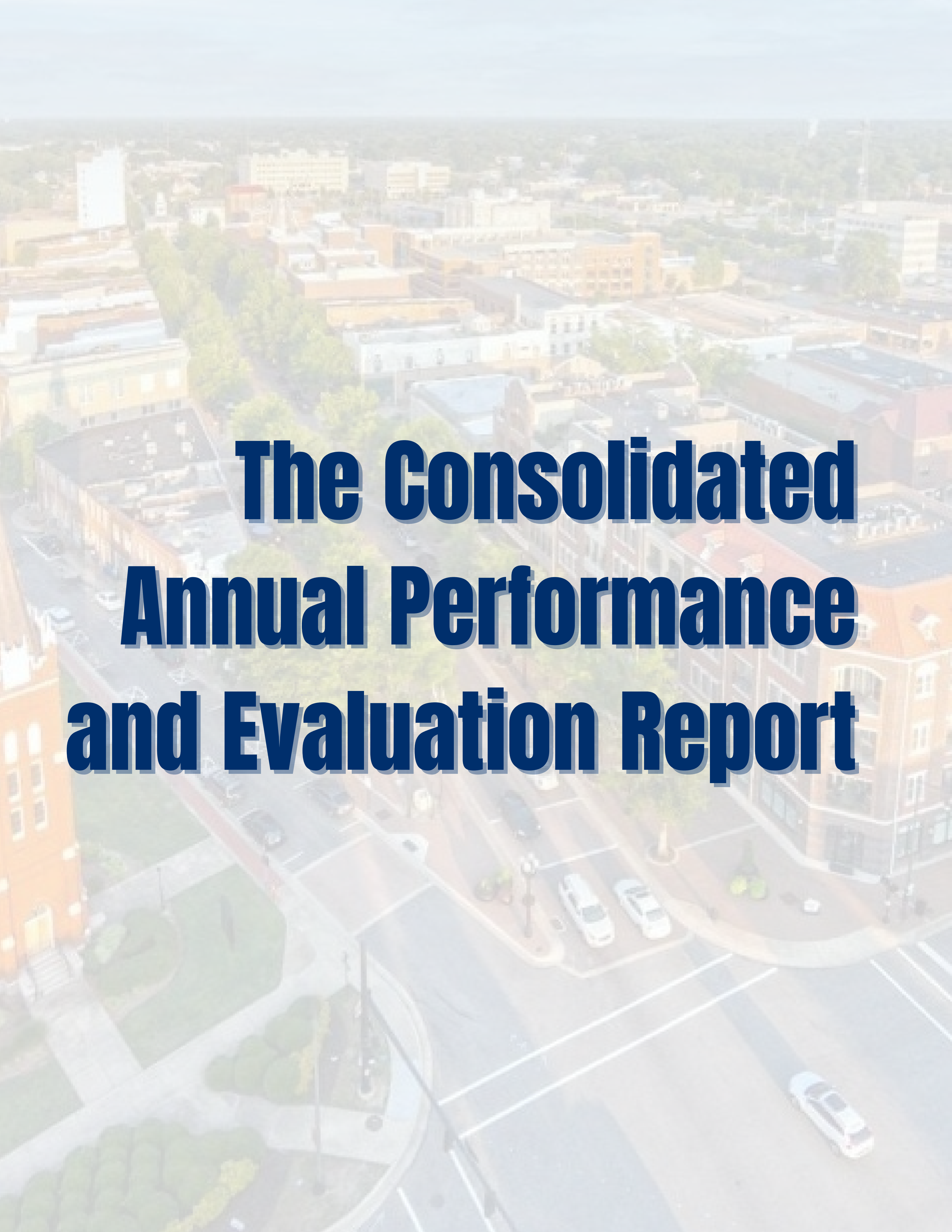
2026 and Beyond

The City of Fayetteville's Economic and Community Development Department has a clear strategic vision for the year ahead: to build a community that is not only stronger and more resilient, but also more equitable and inclusive for all residents. This vision recognizes that Fayetteville's future depends on intentional investment in people, places, and opportunities.

In the coming year, the department will focus on four priority areas:

- **Expanding Housing** – By streamlining development processes, leveraging federal and local resources, and exploring innovative living solutions, ECD will continue to expand access to safe, stable, and affordable housing. The goal is to ensure that every resident has a foundation on which to build stability and success.
- **Transforming Key Corridors** – Targeted improvements along Fayetteville's commercial and transportation corridors will make them more functional, visually appealing, and attractive to private investment. These efforts not only strengthen neighborhood identity but also create gateways that reflect the city's vitality and growth.
- **Supporting Small Businesses** – Recognizing small businesses as the backbone of the local economy, ECD will expand its portfolio of programs and resources to help entrepreneurs start, sustain, and scale their ventures. By fostering a thriving small-business environment, the department is investing directly in job creation, innovation, and wealth-building opportunities for residents.
- **Strategic Redevelopment** – Underutilized and blighted properties will be transformed into new opportunities that grow the city's tax base, spark private investment, and foster community pride. From commercial sites to neighborhood assets, ECD is committed to ensuring that every redevelopment project contributes to the larger vision of a vibrant and inclusive Fayetteville.

Together, this integrated approach weaves housing, business, neighborhood, and redevelopment strategies into a unified plan for growth. By aligning these efforts, the department is laying the foundation for a more prosperous Fayetteville—one that is stronger, safer, and more equitable for generations to come.



The Consolidated Annual Performance and Evaluation Report

Closing

This report is more than a reflection of what we've achieved—it's a reminder of what we're capable of when we work together. Fayetteville has made remarkable progress in strengthening our neighborhoods, supporting our residents, and growing our local economy. Every success captured here is a testament to the resilience, creativity, and dedication of our community.

But this is not the finish line. 2026 is the year we roll up our sleeves and lean into the hard work ahead. With the leadership of City Council and the guidance of the Fayetteville Redevelopment Commission, we will continue to drive bold programs and projects that reflect the priorities of our residents. Together, we will build the stronger Fayetteville we all deserve—one that reflects the vision, voice, and values of our entire community.

ECD

ECONOMIC & COMMUNITY DEVELOPMENT

FAYETTEVILLE, NC

Economic and Community Development
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Fayetteville, NC 28301

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CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

The 2024-2025 Consolidated Annual Performance and Evaluation Report (CAPER) evaluates the City of Fayetteville's performance for its 2024-2025 Annual Action Plan, which is the fifth annual plan of the City's 2020-2024 Consolidated Plan. This CAPER is for the period from July 1, 2024 to June 30, 2025. The City made progress toward meeting the goals identified in the annual action plan through its programming and coordination with community partners.

The City of Fayetteville addressed its goals and objectives through the implementation of programs and projects designed to meet its priorities identified under:

- **Housing Strategy Goal:** Improve, preserve, and expand the inventory of affordable housing for low- and moderate-income persons and families.
- **Community Development Strategy Goal:** Improve, preserve, and create new public and community facilities, infrastructure, and public services to ensure the quality of life for all residents.
- **Public Services Strategy Goal:** Improve and increase public service programs for the youth, the elderly, developmentally delayed, disabled, and target income population, including nutrition programs and social/welfare programs throughout the City.
- **Economic Development Strategy Goal:** Increase and promote job creation, job retention, self-sufficiency, education, job training, technical assistance, and economic empowerment of low- and moderate-income residents.
- **Homeless Strategy Goal:** Improve the living conditions and services and increase the availability of housing for homeless persons and families.
- **Special Needs Strategy Goal:** Improve, preserve, and expand opportunities and services for persons with special needs.
- **Planning & Administration:** Continue to provide sound and professional planning, program management, and oversight for the successful administration of federal programs.

The programs offered positively impacted the lives of homeowners, homebuyers, renters, people experiencing homelessness, small businesses, and those assisted by non-profit partners. The City continued using Community Development Block Grant (CDBG) funds for homeowner emergency home repairs, down payment assistance for first-time homebuyers, direct financial and technical assistance for small businesses, youth and family mentoring services, blight removal, homeless services and operations, and public service grants to non-profits.

HOME Investment Partnership Grant (HOME) funds were available for affordable housing developers and single family housing construction in partnership with a local Community Housing Development Organization (CHDO), Fayetteville Area Habitat for Humanity.

The City received its third allocation of Housing Opportunities for People with Aids (HOPWA) funds to assist people living with HIV/AIDS with securing safe and affordable housing. The City continued to partner with Robeson County Health Department to provide tenant based rental assistance (TBRA), short-term rent, mortgage, and utilities assistance (STRMU), permanent housing placement (PHP), case managment and other supportive services.

The City received its first Emergency Solutions Grant (ESG) that is designed to address homelessness and housing stability by assisting people in quickly regaining stability in permanent housing after experiencing a housing crisis or homelessness. Homeless prevention services were provided during the program year to qualified low- and moderate income residents that met these qualifications.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee’s program year goals.

Goal	Category	Source(s)	Indicator	Unit of Measure	Expected – 2024-2025 Program -Year	Actual – 2024-2025 Program Year	Percent Complete
APM-1 Management	Administration	CDBG/ HOPWA / HOME/ ESG	Other	Other	4	4	100.00%
CDS-1 Clearance	Non-Housing Community Development	CDBG	Buildings Demolished	Buildings	15	9	60.00%

CDS-3 Public Services	Non-Housing Community Development	CDBG	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	1930	3951	203.52%
CDS-3 Public Services	Non-Housing Community Development	CDBG	Homelessness Prevention	Persons Assisted	440	4023	914.4%
CDS-8 Revitalization	Non-Housing Community Development	CDBG	Other	Other	3	1	33.33%
EDS-2 Financial Assistance	Non-Housing Community Development	CDBG	Facade treatment/business building rehabilitation	Business	5	2	40.00%
EDS-2 Financial Assistance	Non-Housing Community Development	CDBG	Jobs created/retained	Jobs	25	8	32.00%
EDS-3 Small Business Assistance	Non-Housing Community Development	CDBG	Businesses assisted	Businesses Assisted	20	49	245.00%
HOM-3 Homeless Prevention	Homeless	ESG	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	8	11	137.50%
HOM-3 Homeless Prevention	Homeless	ESG	Street Outreach	Persons Assisted	50	27	54.00%
HSS-1 Homeownership Assistance	Affordable Housing	CDBG	Direct Financial Assistance to Homebuyers	Households Assisted	2	5	250.00%
HSS-2 Housing Construction	Affordable Housing	HOME	Rental units constructed	Household Housing Unit	20	0	0.00%
HSS-2 Housing Construction	Affordable Housing	HOME	Homeowner Housing Added	Household Housing Unit	3	4	133.33%

HSS-3 Housing Rehabilitation	Affordable Housing	CDBG	Homeowner Housing Rehabilitated	Household Housing Unit	69	30	43.48%
SNS-1 Housing	Non-Homeless Special Needs	HOPWA	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	125	224	141.60%

Table 1 - Accomplishments – Program Year

Goal	Category	Source(s)	Indicator	Unit of Measure	Expected – 2020-2024-Strategic Plan	Actual – 2020-2024 Strategic Plan	Percent Complete
APM-1 Management	Administration	CDBG/ HOPWA / HOME/ ESG	Other	Other	5	5	100.00%
APM-2 Planning	Administration	CDBG/ HOME	Other	Other	5	5	100.00%
APM-3 NRSA	Administration	CDBG	Other	Other	1	0	0.00%
APM-4 Choice Neighborhood Initiative	Administration	CDBG	Other	Other	1	0	0.00%
CDS-1 Clearance	Non-Housing Community Development	CDBG	Buildings Demolished	Buildings	25	30	120.00%
CDS-2 Community Facilities	Non-Housing Community Development	CDBG	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Other	3	1	33.33%
CDS-3 Public Services	Non-Housing Community Development	CDBG	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	190	16349	8,592.63%

CDS-3 Public Services	Non-Housing Community Development	CDBG	Homelessness Prevention	Persons Assisted	480	8398	1749.6%
EDS-2 Financial Assistance	Non-Housing Community Development	CDBG	Facade treatment/business building rehabilitation	Business	35	17	48.57%
EDS-2 Financial Assistance	Non-Housing Community Development	CDBG	Jobs created/retained	Jobs	190	130	68.42%
EDS-2 Financial Assistance	Non-Housing Community Development	CDBG	Businesses assisted	Businesses Assisted	150	69	46.00%
EDS-3 Small Business Assistance	Non-Housing Community Development	CDBG	Facade treatment/business building rehabilitation	Business	35	17	48.57%
EDS-3 Small Business Assistance	Non-Housing Community Development	CDBG	Jobs created/retained	Jobs	25	130	520.00%
EDS-3 Small Business Assistance	Non-Housing Community Development	CDBG	Businesses assisted	Businesses Assisted	1000	1081	108.10%
HOM-2 Operations/Support	Homeless	CDBG	Homeless Person Overnight Shelter	Persons Assisted	3250	1068	32.86%
HOM-3 Homeless Prevention	Homeless	ESG	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	8	11	137.5%
HOM-3 Homeless Prevention	Homeless	ESG	Street Outreach	People Assisted	50	27	54.00%
HSS-1 Homeownership Assistance	Affordable Housing	HOME	Direct Financial Assistance to Homebuyers	Households Assisted	45	7	15.56%

HSS-2 Housing Construction	Affordable Housing	HOME	Rental units constructed	Household Housing Unit	350	162	46.29%
HSS-2 Housing Construction	Affordable Housing	HOME	Homeowner Housing Added	Household Housing Unit	25	9	36.00%
HSS-3 Housing Rehabilitation	Affordable Housing	CDBG	Homeowner Housing Rehabilitated	Household Housing Unit	300	258	86.00%
HSS-4 Fair Housing	Affordable Housing	CDBG	Other	Other	60	23815	39,691.67%
HSS-5 Housing Education	Affordable Housing	CDBG	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	250	340	136.00%
SNS-1 Housing	Non-Homeless Special Needs	HOPWA	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	150	544	331.33%
SNS-2 Social Services	Non-Homeless Special Needs	HOPWA	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	150	408	272.67%

Table 2 - Accomplishments – Five-Year Strategic Plan to Date

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

The City of Fayetteville administered and funded projects in partnership with local nonprofit organizations using CDBG, HOME, HOPWA, and ESG resources to advance the priorities outlined in the 2020–2024 Consolidated Plan and the PY 2024 Annual Action Plan.

To expand affordable housing opportunities, the City partnered with local developers, including Fayetteville Area Habitat for Humanity, a certified CHDO, to construct single-family homes. Four homes underway at the end of the previous program year were completed and sold to eligible first-time homebuyers this year. In addition, five low- and moderate-income households received down payment assistance to purchase homes within the city limits. To preserve existing housing, the City supported emergency repair programs through Fayetteville Urban Ministry and Fayetteville Area Habitat for Humanity, resulting in repairs to 30 homes. The City's Blight Removal Program also eliminated nine dilapidated structures across Fayetteville. Through HOPWA funding, the City provided assistance to 51 households with short-term rent, mortgage, and utility (STRMU) payments, 46 households with permanent housing placement (PHP), 135 households with tenant-based rental assistance (TBRA), one household with housing information services and 124 households with supportive services for a total of 225 clients served overall.

The small business community was strengthened through technical assistance to 45 businesses and direct financial assistance to four additional businesses, resulting in the retention of eight jobs for low- and moderate-income residents. These businesses either received loans to purchase commercial buildings or matching grants for exterior improvements to enhance their locations.

The Neighborhood Engagement team completed several key enhancement projects in low- and moderate-income communities this year. At Mary McDonald Park, new playground equipment was installed, creating a safe and vibrant space for children and families. Beyond capital projects, the Neighborhood Engagement team remained deeply connected to residents—participating in more than 100 community events, meetings, and outreach activities throughout the year. These efforts directly supported and uplifted low- and moderate-income households, advancing the City's commitment to equitable community development.

Homeless prevention remained a high priority. In partnership with Connections of Cumberland County, the City assisted 1,367 female-headed households representing 4,023 individuals with rental payments and utility deposits. ESG funds supported an additional eleven households with homeless prevention services and 27 homeless people with street outreach services, while HOPWA funds assisted 224 households through TBRA and STRMU support during the program year.

The City also supported 13 public service activities to extend services to more residents and address diverse community needs. These efforts included funding a community feeding program that provided 367 meals; medical and dental services to 90 uninsured or underinsured residents; dentures for 887 people; and substance abuse counseling, outreach, and support services for 1,807 individuals. Youth mentoring programs served 604 young people and family members, and six individuals experiencing homelessness were successfully reunified with their families. In partnership with the Fayetteville Fire Department and assistance of E. E. Smith High School Fire Academy students, 120 auto-out vent hoods that have an automatic fire suppression system designed to extinguish cooking fires, were installed in 60 low-income eligible homes protecting 190 residents.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

Race:	CDBG	HOME	HOPWA
White	1275	0	22
Black or African American	5591	4	164
Asian	18	0	0
American Indian or American Native	65	0	1
Native Hawaiian or Pacific Islander	27	0	0
Total	**6976**	**4**	**187**
Ethnicity			
Hispanic	465	0	10
Not Hispanic	6511	4	177

Table 3 – Table of assistance to racial and ethnic populations by source of funds

Describe the clients assisted (including the racial and/or ethnicity of clients assisted with ESG)

	HESG
American Indian, Alaska Native, or Indigenous	1
Asian or Asian American	0
Black, African American, or African	30
Hispanic/Latina/e/o	2
Middle Eastern or North African	0
Native Hawaiian or Pacific Islander	0
White	17
Multiracial	0
Client doesn't know	4
Client prefers not to answer	0
Data not collected	0
Total	**54**

Table 4 – Table of assistance to racial and ethnic populations by source of funds

Narrative

The total number served for CDBG is 8,057. In addition to the races identified in Table 3, there were 19 in the "American Indian/American Native/White" category; 338 in the "Black or African America/White" category, 21 in the "American Indian/American Native/Black or African American" category, and 238 in "Other/Multi-racial" that is not reflected in the table.

In "Other/Multi-racial" that is not reflected in Table 3, the total number for HOPWA is 37 (also not Hispanic) with a complete total of 224 clients served overall with housing.

All race categories are identified in Table 4 for the clients assisted with ESG.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	2,533,394	2,399,324
HOME	public - federal	1,100,374	618,336
HOPWA	public - federal	878,892	1,343,656
ESG	public - federal	155,374	16,232
General Fund	public - local	218,579	78,798

Table 5 - Resources Made Available

Narrative

The City budgeted $2,237,622 of CDBG funds for the 2024-2025 program year that included $446,360 prior year CDBG funds. In addition, there was $295,772 CDBG funds drawn 7/1/2024 that should have been marked as prior year. So these additional funds are being identified as resources made available above in along with what was budgeted in the 2024-2025 Annual Action Plan.

The City had no HOME match liability for PY2024 but owed $107,224.75 from a prior year. Of this amount, $78,798.31 was covered using available local match funds. Although there was no liability for PY2024, the City continued to budget the required 25% local match for HOME-eligible activities.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
Citywide-Other	40	70	
Low- and Moderate-Income Areas	40	25	
Murchison Road Corridor	20	5	

Table 6 – Identify the geographic distribution and location of investments

Narrative

CDBG, HOME, HOPWA, and ESG funding was expended citywide to benefit low- to moderate-income residents. The activities and projects for PY 2024 were made available in areas of the City with the highest percentages of low- and moderate-income persons and also citywide in order to reach the highest percentage of those in need.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

The City of Fayetteville partnered with local non-profit organizations and developers to meet goals and objectives identified in the annual action plan during the program year. The City leveraged the funds it received from HUD with other public and private resources. The City leveraged CDBG dollars to provide gap financing support to small businesses that created and retained jobs for low- and moderate-income persons. HOME funds leveraged affordable housing construction for both single family and multi-family development projects. The Economic & Community Development Department's activities are also funded in part by the City's general fund mainly for general administration and support.

Fiscal Year Summary – HOME Match	
1. Excess match from prior Federal fiscal year	889,889
2. Match contributed during current Federal fiscal year	218,579
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	1,108,468
4. Match liability for current Federal fiscal year	78,798
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	1,029,670

Table 7 – Fiscal Year Summary - HOME Match Report

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	**Date of Contribution**	**Cash (non-Federal sources)**	**Foregone Taxes, Fees, Charges**	**Appraised Land/Real Property**	**Required Infrastructure**	**Site Preparation, Construction Materials, Donated labor**	**Bond Financing**	**Total Match**
1640	03/07/2025	28,948	0	0	0	0	0	28,948
1684	03/07/2025	42,677	0	0	0	0	0	42,677
1724	03/07/2025	7,174	0	0	0	0	0	7,174

Table 8 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE report

Program Income – Enter the program amounts for the reporting period				
Balance on hand at begin-ning of reporting period $	**Amount received during reporting period $**	**Total amount expended during reporting period $**	**Amount expended for TBRA $**	**Balance on hand at end of reporting period $**
0	185,495	185,495	0	0

Table 9 – Program Income

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	**Minority Business Enterprises**				**White Non-Hispanic**
		Alaskan Native or American Indian	**Asian or Pacific Islander**	**Black Non-Hispanic**	**Hispanic**	
Contracts						
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0
Sub-Contracts						
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

	Total	**Women Business Enterprises**	**Male**
Contracts			
Dollar Amount	0	0	0
Number	0	0	0
Sub-Contracts			
Number	0	0	0
Dollar Amount	0	0	0

Table 10 - Minority Business and Women Business Enterprises

Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted						
	Total	**Minority Property Owners**				**White Non-Hispanic**
		Alaskan Native or American Indian	**Asian or Pacific Islander**	**Black Non-Hispanic**	**Hispanic**	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

Table 11 – Minority Owners of Rental Property

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition		
Parcels Acquired	0	0
Businesses Displaced	0	0
Nonprofit Organizations Displaced	0	0
Households Temporarily Relocated, not Displaced	0	0

Households Displaced	**Total**	**Minority Property Enterprises**				**White Non-Hispanic**
		Alaskan Native or American Indian	**Asian or Pacific Islander**	**Black Non-Hispanic**	**Hispanic**	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

Table 2 – Relocation and Real Property Acquisition

OMB Control No: 2506-0117 (exp. 09/30/2021)

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	0	0
Number of Non-Homeless households to be provided affordable housing units	92	34
Number of Special-Needs households to be provided affordable housing units	125	224
Total	**217**	**258**

Table 3 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	125	224
Number of households supported through The Production of New Units	23	4
Number of households supported through Rehab of Existing Units	69	30
Number of households supported through Acquisition of Existing Units	0	0
Total	**217**	**258**

Table 4 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

The City established goals and outcomes for each of the following affordable housing projects/activities with CDBG, HOME, and HOPWA funds:

CDBG Programs:

- Emergency Home Repair- Goal: 69 housing units/ Outcome: 30 housing units repaired

HOME Investment Partnership Programs:

- Single Family Housing Development-CHDO –Goal: three (3) single family houses constructed/Outcome: Four (4) houses completed
- New Affordable Housing Production - Goal: 20 households/ Outcome: No units constructed

HOPWA Rental Assistance Programs- Goal: 125 households/ Outcome: 224 households

In addition, homebuyer down payment assistance was provided to five first-time homebuyers with one loan provided with CDBG funds and the other four with HOME funds. The City's annual goal was to assist two homebuyers.

Discuss how these outcomes will impact future annual action plans.

While no new affordable rental housing units were produced during the program year, construction began on three multi-family affordable housing projects:

- Construction of the Cliffmore Park multi-family apartment project is underway and will add 72 housing units with ten (10) of the units identified as HOME-assisted affordable rental units. The City has provided a gap financing loan in the amount of $683,968 HOME funds for this senior apartment complex.
- The Eutaw Landing multi-family construction project is underway. HOME funds in the amount of $800,000 has been provided as a gap loan for this proposed 54-unit apartment complex for 55+ that will result in five (5) HOME-assisted affordable rental units.
- Another housing development project is underway for Aubrey Hills that will produce 32 new rental units with eleven (11) HOME-assisted rental units. The City has provided a HOME loan in the amount of $2,145,000 for this project.

December 2024 - Issued a Request for Proposal (RFP) for Single-Family Housing Development Program:

· The City of Fayetteville’s Affordable Single-Family Housing Development Program is designed to expand affordable homeownership opportunities by providing development incentives to qualified for-profit and non-profit organizations. The program’s primary goal is to support the development of in-fill housing that serves families earning at or below 80% of the Area Median Income (AMI), in accordance with HUD’s HOME Investment Partnerships Program (24 CFR Part 92). This includes the provision of interest-free construction financing to developers and forgivable down payment assistance to qualified buyers (not to exceed $50,000).

· 8 Developers will be awarded 10 lots and $50,000 in construction financing for each lot.

June 2025 -Issued a Request for Proposal (RFP) for Community Housing Development Organization (CHDO) to Develop Affordable Housing:

· The City of Fayetteville, NC, is soliciting proposals from qualified non-profit organizations to certify or re-certify as a Community Housing Development Organization (CHDO) to develop per 24 CFR 92 Subpart G: affordable for-sale units on available city-owned vacant lots (Exhibit A) or on lots owned by the non-profit. These for-sale units will have a requirement to serve households at or below 80% of the Area Median Income (AMI) and must remain affordable for a minimum of 15 years. This initiative aims to increase affordable homeownership opportunities for low- to moderate-income families, utilizing down payment assistance, construction financing, and adherence to federal affordability standards. This RFP is issued in conformance with the City's Affordable Single-Family Housing Development Program Guidelines.

· 2 CHDOs will be awarded 9 lots and $50,000 in construction financing for each lot.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	21	0
Low-income	5	0
Moderate-income	5	4
Total	**31**	**4**

Table 5 – Number of Households Served

Narrative Information

Affordable housing remains to be a constant priority for the City of Fayetteville and this is demonstrated in the various housing programs offered during the program year. The City will continue to work with its housing partners to find opportunities to meet common goals of affordable housing for our low- and moderate-income residents.

The data in the table represents that 30 households were assised with emergency home repairs that were in all three inocme levels and one with homeubyer that was moderate-income that was assisted with CDBG funds for down payment assistance. Four homebuyers that were moderate-income were assisted with HOME funds.

Not reflected in the table above, but in the others in this section are the 177 households (135 TBRA and 42 STRMU) that were funded with HOPWA that included 125 extremely low-income; 32 low-income; and 20 moderate-income.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The lead agency for the Fayetteville-Cumberland County Continuum of Care is Cumberland County. Membership in the CoC is open to any stakeholder in the community, and membership is ultimately determined by the CoC Board. The Board sets priorities and strategies and is organized into work groups to provide feedback on the goals and strategies of the CoC. The Board encourages individuals who are homeless or formerly homeless to provide input at public CoC meetings that are held quarterly. The CoC has adopted Coordinated Entry, which is administered by Cumberland HealthNET, and has required all ESG recipients to adopt a Housing First model.

The number of homeless residents in Cumberland County increased by three people in 2025, according to preliminary Point-in-Time (PIT) Count data. The PIT Count is an annual 24-hour census of homeless people in the county. This year's count took place from January 2024 to January 2025 and documented 383 homeless residents, according to preliminary results.

The City contracted with Myrover Reese Fellowship Homes using ESG funds to provide street outreach services benefiting 13 households/27 people.

Addressing the emergency shelter and transitional housing needs of homeless persons

In PY 2024 the City allocated CDBG funds to support homeless support programs, which resulted in the following:

- **Family Reunification and Direct Services Program:** The City partnered with Carolina Collaborative Communtiy Care (4C) to connect people experiencing homelessness with their families by assisting with transportation to make that connection. Six (6) people were reunified with their families during the program year.
- **Manna Dream Center:** The City leases a building to Manna Church, which currently operates as an overnight shelter. Volunteers and paid staff operate the center seven (7) days a week. It is open daily to homeless persons that need a shower, to wash clothes, receive lunch and other services during the day. The center has the capacity to house 20 male clients for overnight shelter. Overnight guests receive counseling that includes mental health services, veteran services, employment, and housing.
- **Fayetteville Cares Day Resource Center:** The City has contracted with Manna Church to manage the daily operations of the homeless day resource center.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The City allocated funding to Connections of Cumberland County, a local nonprofit, that assisted 1,367 female-headed households consisting of 4,023 women and children with referrals, counseling, utility deposits and rental payments to prevent homelessness.

The City of Fayetteville allocated $100,000 of its General Fund to jointly employ a Data and Evaluation Analyst with Cumberland County to fully implement the Homeless Management Information System. A portion of the funds were made available to provide homeless prevention and rapid re-housing services.

The Salvation Army operates The North Carolina Low Income Energy Assistance Program (LIEAP), a Federally-funded program that provides a one-time vendor payment to help eligible households pay their heating bills. Additionally, the Salvation Army operates the CIP Program (Crisis Intervention Program) pays for past due utility bills. The fund serves as a homeless prevention activity by offering up to $600 a year to low income citizens who have a critical need for heating and cooling due to family health issues. The Salvation Army manages the programs for the Department of Social Services.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The Fayetteville-Cumberland County CoC has not yet included the housing first model in its written standards, though this change is being discussed. The CoC has implemented Coordinated Entry, with Cumberland HealthNet acting as the lead entity. The Coordinated Entry process evaluates individuals when they present themselves, and they are directed toward the emergency shelter, transitional housing, or permanent supportive housing facilities that will best meet their needs. There is a need for more rapid rehousing in the area, as care providers calculate that approximately 80% of the homeless population needs only to be rehoused and can quickly stabilize after being placed in housing.

The City opened a Day Resource Center on August 21, 2023 that is intended to help people in Fayetteville experiencing homelessness with a place to stay during the day and support services to help them in their next steps. The center includes shower and laundry facilities, as well as a warming kitchen and offices. There are computers for use and areas for the homeless to charge their devices. The facility will also operate as a shelter after emergencies like hurricanes or flooding. The City partnered with Manna Church to manage the day-to day operations of the Day Resource Center for this second year of operations.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

The Fayetteville Metropolitan Housing Authority (FMHA) works by administering federally funding housing assistance programs to eligible low-income families, the elderly, and persons with disabilities, providing both public housing and the Housing Choice Voucher (Section 8) program. FMHA determines eligibility based on income and other criteria, manages rent payments and housing quality standards, and offers support services to help residents achieve self-sufficiency. Fayetteville's public housing needs include a large demand for affordable rental units, which has led to closed waiting lists. The city and county are pursuing strategies like new construction, rehabilitation of existing units, and programs to promote homeownership for low- to moderate-income residents to address these needs.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

Section 8 Voucher Holders have the opportunity to plan and reach goals that they set for themselves and their families, as well as save a significant amount of money. This opportunity is available to Section 8 holders who choose to become participants in Section 8’s Family Self- Sufficiency Program. There are two parts to the program. The first part of the program is the Self-Sufficiency program where participants have the opportunity to work toward meeting its goals that they set for their families, as well as save money that will become theirs when they have completed their goals. The second part of the program is the Homeownership Program. In this part of the program, a Section 8 participant can choose to use his or her Section 8 voucher to assist with the purchase and payment of a home. Each part of the Self-Sufficiency program is detailed below.

Family Self-Sufficiency (FSS) is a voluntary HUD program that encourages and assists families to become self-sufficient. Anyone currently on the Section 8 Housing Choice Voucher program is eligible for this program. FSS offers a financial incentive to families through an escrow account, which is based on an increase in a families earned income. An example of an increase in earned income would be when a family member has a pay raise, obtains employment or has an increase in his or her working hours that results in an increase in the portion of rent that the family pays each month. For example, if a family member begins working 40 hours per week, and the families rent increase $25.00 dollars per month, that $25.00 dollars goes into an escrow account that the Housing Authority establishes for the family. This account becomes available to the family when the family successfully completes their FSS Contract of Participation. Depending upon each participant’s situation, the FSS Program can connect tenants with job training, resource planning, credit repair resources, basic skills education, high school equivalency (GED) programs, post-secondary education, and assistance with securing meaningful employment. Advisors provide emotional support, case management, and personalized assistance.

OMB Control No: 2506-0117 (exp. 09/30/2021)

Actions taken to provide assistance to troubled PHAs

The Fayetteville Metropolitan Housing Authority is not designated as a troubled housing authority. FMHA is continuing to meet its goals by securing funding through RAD conversion, development of Section 8 Project-Based Voucher Developments, and revitalization of its existing stock.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

In PY 2024, the City expanded its outreach efforts to low- and moderate-income residents with its Neighborhood Engagement staff participating in more than 100 community events, meetings, and other outreach opportunities to share information on City services and programs, while also working to build trust and strengthen community relationships.

In addition to our HUD grant funded activities, the Neighborhood Engagement team reinvested $1,000,000 of American Rescue Plan funding into the development of a public facility, transforming it into the Way2Real Community Center. This center now serves as a vital hub for the Murchison Road community, offering a one-stop location for youth services, including mental health counseling, mentoring, music training, and podcast production, among other resources.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

The City's housing strategy is designed to improve, preserve, and expand the affordable housing inventory for low- and moderate-income persons and families living in the City of Fayetteville. The City provides financing to developers for the acquisition, rehabilitation, and new construction of single and multifamily housing for low and moderate-income families. Both rental and homeownership projects are eligible. To be considered, all sponsoring entities and proposals must meet the regulations prescribed in the HOME Investment Partnership Program at 24 CFR Part 92. Private developers, not-for-profit organizations, Community Housing Development Organizations (CHDO), and Community Based Development Organizations are eligible to apply. The City is required to set aside 15% of its annual HOME funds for CHDO activities.

The City offers the Homebuying HERO program, providing forgivable loans for down payment assistance to first-time homebuyers within the city. To be eligible, applicants must complete a First-Time Homebuyers Workshop and receive counseling from a HUD-certified agency. Increased marketing efforts were made about this program in addition to approximately 30 community outreach and events during the year.

The City's economic development strategy is designed to increase and promote job creation, job retention, self-sufficiency, education, job training, technical assistance, and economic empowerment of low- and moderate-income residents of the City of Fayetteville. Loan and matching grants are available to eligible small businesses.

OMB Control No: 2506-0117 (exp. 09/30/2021)

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

For any housing rehabilitation program using Federal funds, the City of Fayetteville ensures that:

- Applicants for rehabilitation funding receive the required lead-based paint information and understand their responsibilities.
- Staff properly determines whether proposed projects are exempt from some or all lead-based paint requirements.
- The level of federal rehabilitation assistance is properly calculated and the applicable lead-based paint requirements determined.
- Properly qualified personnel perform risk management, paint testing, lead hazard reduction, and clearance services when required.
- Required lead hazard reduction work and protective measures are incorporated into project rehabilitation specifications.
- Risk assessment, paint testing, lead hazard reduction, and clearance work are performed in accordance with the applicable standards established in 24 CFR Part 35.
- Required notices regarding lead-based paint evaluation, presumption, and hazard reduction are provided to occupants and documented.
- Program documents establish the rental property owner’s responsibility to perform and document ongoing lead-based paint maintenance activities, when applicable.
- The contractor handbook includes guidelines prohibiting the use of lead-based paints in new construction and citing safety regulation 40 CFR Part 745 for housing rehabilitation.

Program staff monitors owner compliance with ongoing lead-based paint maintenance activities, when applicable.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

The City’s anti-poverty strategy is based on attracting a range of businesses and supporting workforce development, including job-training services for low-income residents. The City allocates a large portion of CDBG funding to economic development activities to provide programs that lift families out of poverty and support small business development. In addition, the City continues to partner with local social service organizations that target low-income residents:

- Youth development and mentoring activities with local nonprofits to include Greater Life of Fayetteville and and United Ministries in Christ
- Career development, employment training, mentoring, and job placement in partnership with local nonprofits to include Veterans Bridge Home, Millers Crew, and Fayetteville Urban Ministry
- Economic development activities along the Murchison Road Corridor and lower income areas within the City limits
- Homeless prevention services with Connections of Cumberland County and Robeson County

Health Department

- Medical services made available to under- and uninsured low- and moderate-income persons by partnering with Better Health of Cumberland County and Cumberland HealthNet
- Communtiy outreach to promote available programs and resources by the City's neighborhood engagement staff throughout the City of Fayetteville

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

The City of Fayetteville works with the following agencies to enhance coordination:

- **City of Fayetteville – Economic & Community Development** - oversees the CDBG, HOME, HOPWA, and ESG programs.
- **Fayetteville Metropolitan Housing Authority** - oversees the improvements to public housing communities, the Section 8 Housing Choice Voucher Program, and the FMHA Empowerment Institute that provides self-sufficiency and training to public housing tenants.
- **United Management II** and **Halcon Companies**- oversees development of affordable housing through Low-Income Housing Tax Credits (LIHTC).
- **Social Services Agencies** - the City provides funds to address the needs of low- and moderate-income persons.
- **Housing Providers** - the City provides funds to rehabilitate and develop affordable housing for low- and moderate-income families and individuals.
- **Cumberland County Department of Social Services** - provides mainstream social services to individuals and families in the City of Fayetteville and Cumberland County.
- **Cumberland County** - oversees the Continuum of Care for Fayetteville-Cumberland County.
- **Robeson County Health Department-** a partner with administering HOPWA funds and direct program services.

As part of the CDBG, HOME, HOPWA, and ESG application planning process, local agencies, and organization are invited to submit proposals for CDBG, HOME, HOPWA, and ESG funds for eligible activities. These groups participate in the planning process by attending the public hearings, informational meetings, and completing survey forms.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

Public Institutions: The City acts as a clearinghouse and facilitator for many of the activities described in the annual action plan. As the local unit of government, the City is empowered to apply for and administer certain types of grants. Support from the City, expressed as a certification of consistency or some other instrument, may be all that is required for some activities. Other activities will involve the more direct participation of the City for funding, acquisition of land or buildings, or in convening meetings of various agencies to iron out differences or strategies on how to seize opportunities. The City will continue to administer the CDBG, HOME, HOPWA, and ESG programs.

The Fayetteville Metropolitan Housing Authority administers public housing and Section 8 Housing Choice Voucher programs throughout the City. This Authority is responsible for the management and maintenance of public housing units. The Housing Authority continues its efforts to modernize these public housing units in order to provide decent, affordable housing in the City.

Non-Profit Organizations: Non-profit housing agencies play a role in the implementation of the City's annual action plan. Through the construction of new housing and the rehabilitation of existing units, these agencies access financing sources such as the Low Income Housing Tax Credit, Golden LEAF funding, and charitable contributions that increase the supply of affordable housing. While some groups focus on the rehabilitation of single units for resale to first time homebuyers, others have attempted to create assisted rental developments. In the future, the union of such groups with social service agencies that serve specific special needs populations will address the Five Year Consolidated Plan strategy for creation of supportive housing and affordable housing opportunities.

Non-profit educational institutions provide an important partnership for the City. The City is pursuing a partnership with Fayetteville State University to provide job training for residents of the Murchison Road Corridor. This partnership will form a key linkage in the development of a Neighborhood Revitalization Strategy Area, and laid the groundwork for a Choice Neighborhoods Initiative grant that was received in the amount of $450,000.

Social service agencies are a link between the provision of housing and the population it is intended to serve. The agencies work directly with providers of services to persons with special needs including: mental health, intellectual disability, elderly, drug and alcohol addiction and families that are at-risk of becoming homeless. Although these agencies cannot provide housing, they can direct housing efforts where needed and are integral in the planning of housing and services for target populations. The Salvation Army, which is an emergency shelter and Family Endeavors, which is transitional housing, will continue to provide shelter for the homeless.

Private Industry: The City has multiple programs to assist in job development and retention that are targeted toward private businesses. Small business consulting, loans, and grants are designed to assist entrepreneurs in areas with high low- and moderate-income populations. Additionally, larger financial incentive programs are implemented by the City to recruit businesses that provide jobs that pay decent wages for residents of the City.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

During PY 2024 the City of Fayetteville funded activities/projects that affirmatively further fair housing. This included:

- Funds for emergency housing rehabilitation for lower income homeowners
- Funds for down payment assistance for first-time homebuyers

- Funds for education and community outreach for housing opportunities
- Funds for the prevention of homelessness and provision of resources to at-risk populations
- Funds for project financing and related costs for affordable housing developments

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

The City of Fayetteville allocates CDBG, HOME, HOPWA, and ESG funds annually to implement actions designed to accomplish goals and objectives that meet community needs identified in its Consolidated Plan. Consequently, the City is responsible for ensuring that funding recipients (i.e., subrecipients, project sponsors, and CHDOs) comply with applicable regulations and requirements governing their administrative, financial and programmatic operations. In accordance with 24 CFR 91.230, the City utilizes a local monitoring and compliance plan that describes the standards and procedures that will be used to monitor activities carried out in each One-Year Action Plan and will used to ensure long-term compliance with requirements of the programs involved.

The City's monitoring and compliance plan is designed to accomplish the following objectives:

- To determine if project activities are consistent with the service agreement and conducted in a timely manner.
- To determine eligibility of costs charged to the project under applicable laws and grant regulations and reasonable in light of the services or products delivered.
- To determine if activities are conducted with adequate control over program and financial performance and in a way that minimizes opportunities for waste, mismanagement, fraud and abuse.
- To assess if the subrecipient/CHDO has continuing capacity to carry out the approved project.
- To identify potential problem areas and to assist the subrecipient/CHDO in complying with applicable laws and regulations.
- To assist subrecipient/CHDO in resolving compliance problems through discussion, negotiation, and the provision of technical assistance and training.
- To provide adequate follow-up measures to ensure that performance and compliance deficiencies are corrected by subrecipient/CHDO, and not repeated.
- To ensure that the maintenance of required records is accomplished.

The monitoring visit is followed with written a report detailing concerns, comments and/or recommendations for improvement.

- In addition to on-site visits, the City also monitors subrecipient activities through the review of reports and draw requests. Each subrecipient is required to submit monthly reports in Neighborly on the progress of their CDBG and HOME activities. HOPWA and ESG monthly reporting is not completed in Neighborly and is submitted electronically by the subrecipients. These reports indicate how well the subrecipient is performing against the targets set in the grant agreement. They submit requests for reimbursement of project expenses as needed (usually monthly or quarterly) with sufficient back-up detail to support the request (e.g. copies of payrolls or paid invoices). Reimbursements are made after the expense has been incurred and reviewed for eligibility by the City.

- Particular attention is paid to compliance with eligibility and National Objective requirements. Other areas of emphasis during monitoring visits are project performance, contract compliance, financial management, record management, procurement practices and compliance with civil rights requirements.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The City of Fayetteville provides opportunity for the public to comment on its reports consistent with the City's Citizen Participation Plan. The PY 2024 CAPER draft was made available for a minimum 15-day review and comment period from September 10, 2025 - September 25, 2025.

No comments were received.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

As needs arise the City is prepared to amend its consolidated plan or annual action plan to meet an urgent need and/or repurpose funds to meet an objective. The City assesses beneficiary needs regularly and its current programs to make any changes to meet current needs of the beneficiaries of the programs.

Beginning with the 2024-2025 program year, the City expanded its Homebuyer HERO down payment assistance program and began funding it with HOME funds instead of CDBG funds as done in prior years. CDBG funds can be used for down payment assistance up to 50% of the lender required down payment. HOME funds do not require a match from the homebuyer.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

OMB Control No: 2506-0117 (exp. 09/30/2021)

CR-50 - HOME 24 CFR 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in 24 CFR §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

The City of Fayetteville conducted on-site rental property inspections for the 2024-2025 program year in June 2025. HOME-funded multi-family housing development projects were monitored and six (6) developments received on-site inspections. HOME Monitoring Checklist 6-C and 6-D were submitted for all developments and random units at each apartment complex were selected for physical inspection.

As a result of the reviews, it was determined that all developments are in compliance with HOME affordability and project requirements.

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 24 CFR 91.520(e) and 24 CFR 92.351(a)

The City requires developers providing housing using HOME funds to agree to develop and conduct an approved Affirmative Marketing plan whereby it can demonstrate that steps are being taken to provide information and otherwise attract eligible persons from all racial, ethnic and gender groups in the housing market to the available housing. As the HOME program units in this area remain occupied and are seldom vacant, the City's Affirmative Fair Marketing plan has been very effective.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

A total of $279,908.65 in HOME program income was received and allocated to homebuyer assistance and affordable housing projects. One first-time homebuyer, an African American single parent of two in a female-headed, moderate-income household, was assisted. The remaining funds supported project-specific soft costs for three multi-family affordable housing developments that began construction during the year: Cliffmore Park ($683,968), Eutaw Landing ($800,000), and Aubrey Hills ($2,145,000), all funded with HOME.

Describe other actions taken to foster and maintain affordable housing. 24 CFR 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 24 CFR 91.320(j)

The City continues to explore opportunities for providing additional affordable housing to its low- and moderate-income citizens. Funding assistance to developers is provided in low interest loans that not only generate program income annually, but all of which have scheduled end-of-term lump sum principal balloon payments due as an additional source of program income.

Construction of the Cliffmore Park multi-family apartment project is underway and will add 72 housing units with ten (10) of the units identified as HOME-assisted affordable rental units. The City has provided a gap financing loan in the amount of $683,968 HOME funds for this senior apartment complex.

The Eutaw Landing multi-family construction project is underway. HOME funds in the amount of $800,000 has been provided as a gap loan for this proposed 54-unit apartment complex for 55+ that will result in five (5) HOME-assisted affordable rental units.

Another housing development project is underway for Aubrey Hills that will produce 32 new rental units with eleven (11) HOME-assisted rental units. The City has provided a HOME loan in the amount of $2,145,000 for this project.

The City developed and implemented a Homebuyer Assistance Program to assist first-time homebuyers with down payment, closing costs and gap financing. This program provides up to $30,000 in a 0% interest, deferred loan. The program officially launched in May 2022, with outreach and marketing to area lenders and Realtors. Five loans were approved and closed during the program year for a low- and moderate-income person.

CR-55 - HOPWA 91.520(e)

Identify the number of individuals assisted and the types of assistance provided

Table for report on the one-year goals for the number of households provided housing through the use of HOPWA activities for: short-term rent, mortgage, and utility assistance payments to prevent homelessness of the individual or family; tenant-based rental assistance; and units provided in housing facilities developed, leased, or operated with HOPWA funds.

Number of Households Served Through:	One-year Goal	Actual
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	50	51
Tenant-based rental assistance	75	173
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	0	0
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	0	0
Total	125	224

Table 6 – HOPWA Number of Households Served

Narrative

The City of Fayetteville received its third HOPWA allocation during the 2024-2025 program year. A contract was executed with a project sponsor, Robeson County Health Department that operates the Dogwood Health Care Program that assists HOPWA- eligible households with securing safe and affordable housing. Included in the TBRA count above is 135 households that received TBRA assistance and 46 households received permanent housing placement. There was one (1) household assisted with housing infomation services and 124 households received supportive services that included case management and/or transporation services. A total of 232 services were provided for a total of 225 unduplicated households for housing and housing information services.

CR-58 – Section 3

Identify the number of individuals assisted and the types of assistance provided

Total Labor Hours	CDBG	HOME	ESG	HOPWA	HTF
Total Number of Activities	0	0	0	0	0
Total Labor Hours	0	0	0	0	0
Total Section 3 Worker Hours	0	0	0	0	0
Total Targeted Section 3 Worker Hours	0	0	0	0	0

Table 7 – Total Labor Hours

Qualitative Efforts - Number of Activities by Program	CDBG	HOME	ESG	HOPWA	HTF
Outreach efforts to generate job applicants who are Public Housing Targeted Workers	0	0	0	0	0
Outreach efforts to generate job applicants who are Other Funding Targeted Workers.	0	0	0	0	0
Direct, on-the job training (including apprenticeships).	0	0	0	0	0
Indirect training such as arranging for, contracting for, or paying tuition for, off-site training.	0	0	0	0	0
Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching).	0	0	0	0	0
Outreach efforts to identify and secure bids from Section 3 business concerns.	0	0	0	0	0
Technical assistance to help Section 3 business concerns understand and bid on contracts.	0	0	0	0	0
Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns.	0	0	0	0	0
Provided or connected residents with assistance in seeking employment including: drafting resumes,preparing for interviews, finding job opportunities, connecting residents to job placement services.	0	0	0	0	0
Held one or more job fairs.	0	0	0	0	0
Provided or connected residents with supportive services that can provide direct services or referrals.	0	0	0	0	0
Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation.	0	0	0	0	0
Assisted residents with finding child care.	0	0	0	0	0
Assisted residents to apply for, or attend community college or a four year educational institution.	0	0	0	0	0
Assisted residents to apply for, or attend vocational/technical training.	0	0	0	0	0
Assisted residents to obtain financial literacy training and/or coaching.	0	0	0	0	0
Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns.	0	0	0	0	0
Provided or connected residents with training on computer use or online technologies.	0	0	0	0	0
Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses.	0	0	0	0	0
Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act.	0	0	0	0	0
Other.	0	0	0	0	0

Table 8 – Qualitative Efforts - Number of Activities by Program

Narrative

There was no Section 3 information to report.

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	Fayetteville
Organizational DUNS Number	040031700
UEI	
EIN/TIN Number	566001226
Indentify the Field Office	GREENSBORO
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	

ESG Contact Name

Prefix	Mr
First Name	Christopher
Middle Name	L
Last Name	Cauley
Suffix	
Title	ECD Director

ESG Contact Address

Street Address 1	433 Hay St.
Street Address 2	
City	Fayetteville
State	NC
ZIP Code	-
Phone Number	9104331590
Extension	
Fax Number	
Email Address	christophercauley@fayettevillenc.gov

ESG Secondary Contact

Prefix	Mr
First Name	Douglas
Last Name	Hewett
Suffix	
Title	City Manager
Phone Number	9194331990
Extension	
Email Address	DougHewett@FayettevilleNC.gov

2. Reporting Period—All Recipients Complete

Program Year Start Date	07/01/2024
Program Year End Date	06/30/2025

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name: Fayetteville Urban Ministry
City: Fayetteville
State: NC
Zip Code: 28306, 1617
DUNS Number: 033915430
UEI:
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 53721
Subrecipient or Contractor Name: Myrover Reese Fellowship Homes
City: Fayetteville
State: NC
Zip Code: 28306, 2051
DUNS Number:
UEI: HJWJM5HBAVE7
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 50000
Subrecipient or Contractor Name: Carolina Collaborative Community Care
City: Fayetteville
State: NC
Zip Code: 28303, 0216
DUNS Number:
UEI:
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 40000

CR-65 - Persons Assisted

4. Persons Served

4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	14
Children	13
Don't Know/Refused/Other	0
Missing Information	0
Total	**27**

Table 9 – Household Information for Homeless Prevention Activities

4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	**0**

Table 10 – Household Information for Rapid Re-Housing Activities

4c. Complete for Shelter

Number of Persons in Households	Total
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	**0**

Table 11 – Shelter Information

4d. Street Outreach

Number of Persons in Households	Total
Adults	14
Children	0
Don't Know/Refused/Other	13
Missing Information	0
Total	**27**

Table 12 – Household Information for Street Outreach

4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	28
Children	13
Don't Know/Refused/Other	13
Missing Information	0
Total	**54**

Table 13 – Household Information for Persons Served with ESG

5. Gender—Complete for All Activities

	Total
Male	0
Female	0
Transgender	0
Don't Know/Refused/Other	54
Missing Information	0
Total	**54**

Table 14 – Gender Information

6. Age—Complete for All Activities

	Total
Under 18	13
18-24	4
25 and over	24
Don't Know/Refused/Other	13
Missing Information	0
Total	**54**

Table 15 – Age Information

7. Special Populations Served—Complete for All Activities

Number of Persons in Households

Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans	2	1	0	0
Victims of Domestic Violence	1	1	0	0
Elderly	1	0	0	0
HIV/AIDS	0	0	0	0
Chronically Homeless	0	0	0	0
Persons with Disabilities:				
Severely Mentally Ill	1	1	0	0
Chronic Substance Abuse	2	2	0	0
Other Disability	5	2	0	0
Total (Unduplicated if possible)	12	7	0	0

Table 16 – Special Population Served

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

8. Shelter Utilization

Number of New Units - Rehabbed	0
Number of New Units - Conversion	0
Total Number of bed-nights available	0
Total Number of bed-nights provided	0
Capacity Utilization	0.00%

Table 17 – Shelter Capacity

9. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

2024-2025 ESG Funds were not used for supporting homeless shelters, but instead used for homeless prevention, rapid re-housing, and street outreach services.

CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2022	**2023**	**2024**
Expenditures for Rental Assistance	0	0	11,948
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	0	0	0
Subtotal Homelessness Prevention	**0**	**0**	**11,948**

Table 18 – ESG Expenditures for Homelessness Prevention

11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2022	**2023**	**2024**
Expenditures for Rental Assistance	0	0	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Assistance under Emergency Shelter Grants Program	0	0	0
Subtotal Rapid Re-Housing	**0**	**0**	**0**

Table 19 – ESG Expenditures for Rapid Re-Housing

11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2022	**2023**	**2024**
Essential Services	0	0	0
Operations	0	0	0
Renovation	0	0	0
Major Rehab	0	0	0
Conversion	0	0	0
Subtotal	**0**	**0**	**0**

Table 20 – ESG Expenditures for Emergency Shelter

11d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year		
	2022	2023	2024
Street Outreach	0	0	0
HMIS	0	0	0
Administration	0	0	4,283

Table 21 - Other Grant Expenditures

11e. Total ESG Grant Funds

Total ESG Funds Expended	2022	2023	2024
	0	0	16,231

Table 22 - Total ESG Funds Expended

11f. Match Source

	2022	2023	2024
Other Non-ESG HUD Funds	0	0	0
Other Federal Funds	0	0	0
State Government	0	0	0
Local Government	0	0	4,283
Private Funds	0	0	0
Other	0	0	11,948
Fees	0	0	0
Program Income	0	0	0
Total Match Amount	**0**	**0**	**16,231**

Table 23 - Other Funds Expended on Eligible ESG Activities

11g. Total

Total Amount of Funds Expended on ESG Activities	2022	2023	2024
	0	0	32,462

Table 24 - Total Amount of Funds Expended on ESG Activities