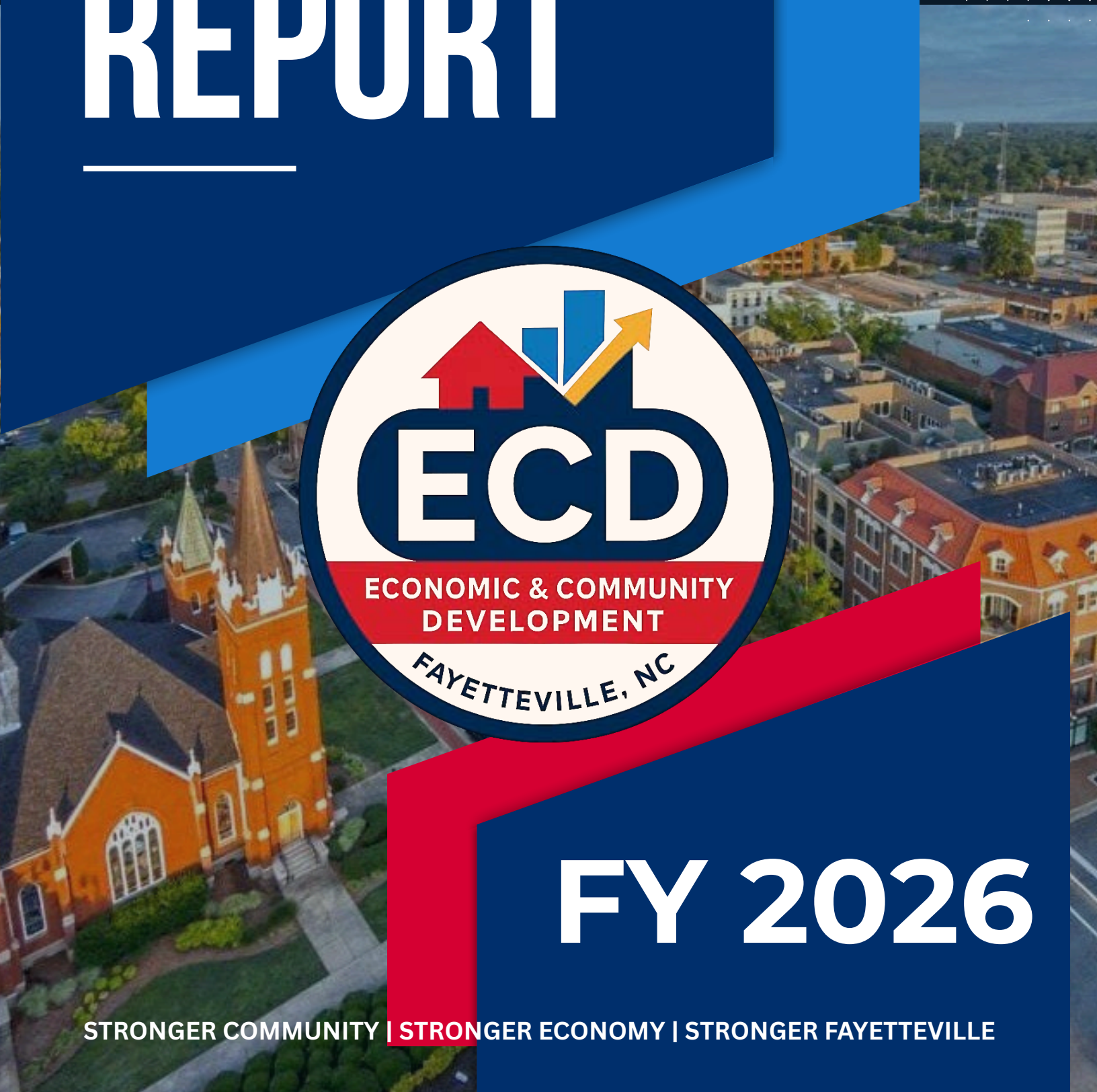
FIRST QUARTER REPORT



FY 2026

STRONGER COMMUNITY | STRONGER ECONOMY | STRONGER FAYETTEVILLE

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MESSAGE FROM THE DIRECTOR

CHRIS CAULEY
ECONOMIC & COMMUNITY DEVELOPMENT DIRECTOR

The Economic and Community Development Department enters FY 2026 with strong momentum and measurable progress toward building a stronger Fayetteville for all residents. This quarter, our team focused on converting plans into action—moving funding into the community, advancing housing projects, and strengthening partnerships that lift neighborhoods and expand opportunity.

We helped more families access stable housing by financing affordable housing developments, supporting first-time homebuyers, and investing in new single-family homes through our nonprofit development partners.

At the same time, we supported the growth of Fayetteville's workforce and small businesses by helping residents gain new skills, access career pathways, and secure employment. The growth of our youth workforce initiative and the success of our General Contractor License Prep Program demonstrate the power of removing barriers and investing directly in residents.

We continued to leverage partnerships to address homelessness through the Day Resource Center, expanded community-led safety efforts with the launch of the seventh cycle of micro-grants, and provided capacity-building support to local nonprofits doing critical work across the City.

While the scale and complexity of our funding portfolio require careful coordination and compliance, this quarter proved that when we align resources, partnerships, and intentional strategies, we create real and lasting community benefit. Our focus remains clear: deploying funds efficiently, producing outcomes that matter, and ensuring that every dollar entrusted to us works to strengthen neighborhoods, improve quality of life, and expand economic mobility.

Thank you to City Council, the City Manager, our community partners, and our dedicated staff for your shared commitment to making Fayetteville a place where opportunity is within reach for every resident.

Stronger Community. Stronger Economy. Stronger Fayetteville.

OUR TEAM

Chris Cauley, Director
Alex Baker, Assistant Director
Sally Black, Sr. Administrative Assistant
Michelle Haire, Business Manager
Jen Eaton, Management Analyst
Keishaun Johnson, Office Assistant II
Derrick McArthur, Economic Development Manager
Jeff Morin, Housing Program Manager
Matthew Hall, Sr. Housing Program Specialist
Bernadine Simmons, Community Development Specialist
Nelson Soriano, Neighborhood Engagement Manager
Antwan Rogers, Community Development Specialist
Jackie Abbott, Community Relations Manager

OUR MISSION

The mission of the City of Fayetteville's Economic and Community Development Department is to engage with neighborhoods, community partners, and the private sector to build a stronger economy and community for all residents. ECD works to improve community wealth, increase access to essential services, and enhance resilience through neighborhood revitalization, affordable housing development, economic incentives, and the management of federal grants.

2025-2029 CONSOLIDATED PLAN

AFFORDABLE HOUSING OPPORTUNITIES

HOMEBUYING HERO

Provided Down Payment Assistance (DPA) to thirteen homebuyers through the Homebuying HERO Program, totaling $320,000, with funding allocated across seven HOME-funded awards, three Housing Trust Fund awards , and three General Fund awards.

SINGLE FAMILY HOUSING

Allocated $450,000 in funding to produce nine affordable single-family homes through Community Housing Development Organizations.

MULTI-FAMILY HOUSING

Disbursed $1.1 million of $7.2 million in construction financing for a total of 294 affordable multi-family housing units.

PUBLIC SERVICES

YOUTH SYMPOSIUM

Hosted the Shaping the Future Youth Symposium (76 attendees) to empower youth-serving organizations and mentors by addressing pressing issues like mental health and safety.

COMMUNITY MICRO GRANTS

Relaunched the Empowering Community Safety Micro-Grants (Cycle Seven) and awarded $84,500 to twenty community-based organizations, including a new Tier Four to fund high-impact projects that prioritize evidence-based practices.

PARTNERSHIP FOR CHILDREN

Funded the Partnership for Children of Cumberland County to facilitate 148 home visits connecting parents of newborns with community assets and local services.

NEIGHBORHOOD REVITALIZATION

TOKAY COURT RECONSTRUCTION

Initiated the planning and scoping of the Tokay Tennis/Pickleball Court project for the reconstruction of three tennis courts and ten pickleball courts, completing initial steps including consulting with legal, contracting an architect firm, and starting the Environmental Review (ER) and Land Survey.

HISTORIC BROADELL DISTRICT

The City of Fayetteville is pursuing National Register of Historic Places designation for the Broadell neighborhood to preserve its history and architecture. This effort is supported by state and local grants for an architectural survey and is marked by active community involvement collaborating with preservation consultants.

BLIGHT REMOVAL

Managed the City's blight removal via the Demolition and Clearance Program, coordinating with Development Services to assist property owners only after a structure is deemed dangerous or condemned.

ECONOMIC DEVELOPMENT

WORKFORCE DEVELOPMENT

Increased participation in the Future So Bright program by 282%, serving 84 young adults (up from 22 last year) through the Mid-Carolina Council of Governments.

GENERAL CONTRACTING COHORTS

Qualified three participants as North Carolina general contractors in the quarter through the General Contractors License Prep Program.

BLOUNT & GILESPIE

HR&A Advisors Inc. presented to the City Council at a work session regarding options for the development of Blount & Gillespie.

NONPROFIT CAPACITY BUILDING

WORKSHOPS

ECD hosts capacity-building workshops to help new nonprofits strengthen operations, improve grant readiness, and build sustainability to better serve the community. These courses are open to the public and to micro-grant award recipients.

TECHNICAL ASSISTANCE

ECD provides technical assistance to help organizations navigate the grant application process and position themselves for success. These sessions are open to the public and offered during the ECD's annual stakeholder meetings.

PROGRAM EVALUATION

Program evaluation and subrecipient monitoring help build nonprofit capacity by ensuring compliance, strengthening accountability, and guiding organizations toward greater program effectiveness and impact.

ADDRESSING HOMELESSNESS

DAY RESOURCE CENTER

Through collaboration with 42 on-site partners, the Fayetteville Cares Day Resource Center provided safe access to essentials and resources that support individuals experiencing homelessness, reduce public safety risks, and foster a stronger, more connected community.

EMERGENCY SOLUTIONS GRANTS

ECD partnered with local organizations to help 1 family move from crisis to stability through homelessness prevention efforts and 21 individuals through rapid rehousing efforts. Over 180 residents were also engaged through street outreach efforts.

COMMUNITY PARTNERSHIPS

Through partnerships with local nonprofits and the Fayetteville-Cumberland County Continuum of Care, the City of Fayetteville takes a comprehensive approach to addressing homelessness—supporting critical needs, mental health, peer support, and other essential services for residents in need.

AFFORDABLE HOUSING DEVELOPMENT PERFORMANCE SUMMARY

Single-Family Housing Construction

Community Housing Development Organization (CHDO) Set Aside Funds (HOME)

Budget	Nimocks Ave	Orange St	S Cool Spring St	---	---	Total Remaining
$ 865,772	$ 350,000	$ 150,000	$ 50,000	$ -	$ -	$ 315,772
Est. Date	2027	2027	2027	---	---	

HOME Funds

Budget	Lincoln Drive	S. Cool Spring St	B Street	Cross Creek St	Deep Creek Rd	Total Remaining
$ 400,000	$ 100,000	$ 100,000	$ 100,000	$ 50,000	$ 50,000	$ -
Est. Date	2027	2027	2027	2027	2027	Completed

American Rescue Plan Act (ARPA) Housing Trust Fund (HTF)

Budget	Rosehill Rd	---	---	---	---	Total Remaining
$ 750,000	$ 750,000	$ -	$ -	$ -	$ -	$ -
Est. Date	2026	---	---	---	---	
TOTAL BUDGET						TOTAL REMAINING
$ 1,615,772						$ 315,772

Multi-Family Housing Construction

HOME Funds

Budget	Cliffmore Park	Eutaw Landing	Aubrey Hills	West Cumberland II	Aspen Pointe	Total Remaining
$ 6,321,109	$ 683,968	$ 800,000	$ 2,145,000	$ 1,000,000	$ 600,000	$ 1,092,141
Affordable Housing Units	72	54	32	72	32	262
Est. Date	2026	2026	2026	2026	2027	Completed

ARPA HTF

Budget	Hillside Manor	---	---	---	---	Total Remaining
$ 2,000,000	$ 2,000,000	$ -	$ -	$ -	$ -	$ -
Affordable Housing Units	32					32
Est. Date	2026	---	---	---	---	Completed

HOME-ARP (Extra funds via American Rescue Plan)

Budget	---	---	---	---	---	Total Remaining
$ 3,402,662		$ -	$ -	$ -	$ -	$ 3,402,662
Affordable Housing Units						
Est. Date		---	---	---	---	Completed
TOTAL BUDGET						TOTAL REMAINING
$ 11,723,771						$ 4,494,803

- *Cliffmore Park, Eutaw Landing, and Aubrey Hills are all more than 50% completed in construction with draws submitted totaling over $1.5 Million.*
- *Sixteen single family lot are being conveyed to developers.*
- *Two Community Housing Development Organizations (CHDO) were selected to developed eleven homes.*

HOUSING SUBRECIPIENT PERFORMANCE SUMMARY

Emergency Home Repair						
Fayetteville Urban Ministry (FUM)						
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 441,182	$ 76,040	$ -	$ -	$ -	$ 76,040	$ 365,142
Homes Repaired	4	0	0	0	4	Completed
Fayetteville Area Habitat for Humanity (FAHFH)						
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 441,182	$ -	$ -	$ -	$ -	$ -	$ 441,182
Homes Repaired	4	0	0	0	4	Completed
TOTAL BUDGET						TOTAL REMAINING
$ 882,364						$ 806,324

- *FUM finalized two long-term projects that were started last year.*
- *City implemented performance reviews to ensure timely spend.*

Housing Opportunities for People with AIDS (HOPWA)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 860,733	$ -	$ -	$ -	$ -	$ -	$ 860,733
Avg Supportive Services	78	0	0	0	20	Assisted
Avg TBRA Households	111	0	0	0	28	Assisted
PHP Households	3	0	0	0	3	Assisted
STRMU Households	2	0	0	0	2	Assisted
TOTAL BUDGET						TOTAL REMAINING
$ 860,733						$ 860,733

- *Invoices did not come in with performance metrics and will be posted in Q2.*
- *Due to realignment of Fayetteville's MSA, HOPWA will transition back to the State resulting in a decrease in the level of service, with staff working to develop a transition plan.*

HOMEBUYER HERO PERFORMANCE SUMMARY

Homebuyer Assistance						
City Homebuying HERO Assistance for Employees						
Locally Funded						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 239,654	$ 80,000				$ 80,000	$ 159,654
Homebuyers	3				3	Assisted
Down Payment Assistance from 80% to 120% AMI						
State Funded						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 485,000	$ 60,000				$ 60,000	$ 425,000
Homebuyers	2				2	Assisted
Down Payment Assistance under 80% AMI						
HOME Investment Partnerships Act (HOME)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 300,000	$ 180,000				$ 180,000	$ 120,000
Homebuyers	8				8	Assisted
Homebuyer Education and Counseling						
State Funded						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 25,000	$ 5,587				$ 5,587	$ 19,413
Workshop	104				104	Attendees
Counseling Clients	5				5	Assisted
TOTAL BUDGET						TOTAL REMAINING
$ 1,049,654						$ 724,067

- *Attended the 32nd Regional Realtor Rally and engaged with 115 individuals, including realtors, lenders, brokers, and buyers.*
- *Thirteen closings in Q1 is over 75% of prior year's total clients served.*

ECONOMIC DEVELOPMENT SUBRECIPIENT PERFORMANCE SUMMARY

Workforce Development

Mid-Carolina Youth Paid Apprenticeships

American Rescue Plan Act (ARPA)

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 55,879	$ 55,879		$ -		$ 55,879	$ -
Youth	84	0	0	0	84	Attended

T House High School Coding Classes

American Rescue Plan Act (ARPA)

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 40,022	$ 5,000				$ 5,000	$ 35,022
Students	24				24	Attended

FTCC General Contractor Licensing Prep

American Rescue Plan Act (ARPA)

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 21,000	$ 12,000				$ 12,000	$ 9,000
Students	18				18	Assisted

Partnership for Children Childcare Training and Newborn Outreach

American Rescue Plan Act (ARPA)

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 400,000	$ 132,935	$ -	$ -	$ -	$ 132,935	$ 267,065
Educators	7	0	0	0	7	Assisted
Families	141	0	0	0	141	Assisted

Fayetteville State University Apprenticeship

American Rescue Plan Act (ARPA)

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 80,000	$ 11,250	$ -	$ -		$ 11,250	$ 68,750
Students	9	0	0	0	9	Assisted

FTCC Job Skills Training

American Rescue Plan Act (ARPA)

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 547	$ 500	$ -			$ 500	$ 47
Students	1	0			1	Assisted

- *Workforce Development Programs funded by ARPA are currently in the final year of a three-year agreement.*
- *The final cycle of the Mid-Carolina Youth Paid Apprenticeship summer program netted 84 participants.*
- *The FTCC General Contractor Licensing Prep program has assisted 3 North Carolina licensed contractors in the Fayetteville area.*
- *FSU apprenticeship program assisted nine (9) students this working in the local community.*
- *As the City hires a Economic Mobility Opportunity (EMO) Special Assistant, these programs will be evaluated and funding will be requested in future years.*

ECONOMIC DEVELOPMENT SUBRECIPIENT PERFORMANCE SUMMARY

Service Source Employment for Veterans						
American Rescue Plan Act (ARPA)						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 10,661	$ 5,322	$ -		$ -	$ 5,322	**$ 5,339**
Jobs	18				18	**Created**
Jobs	18			0	18	**Retained**
Veterans	193				193	**Assisted**
CREST Employment for Disabled Individuals						
American Rescue Plan Act (ARPA)						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 55,681	$ 15,300	$ -		$ -	$ 15,300	**$ 40,381**
Jobs	0		0	0	0	**Created**
Jobs	0			0	0	**Retained**
Individuals	0		0	0	0	**Assisted**
FMHA - Housing Authority Job Skills Training						
American Rescue Plan Act (ARPA)						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 60,262	$ -				$ -	**$ 60,262**
Jobs	0	0	0	0	0	**Created**
Jobs	0	0	0	0	0	**Retained**
TOTAL BUDGET						**TOTAL REMAINING**
$ 724,052						**$ 485,867**

- *ServiceSource assisted a total of 193 veterans and helped 18 of them obtain employment.*
- *CREST funding is planned to be reallocated after contract cancellation.*

ECONOMIC DEVELOPMENT PROGRAM PERFORMANCE SUMMARY

Small Business Programs

Small Business Assistance - Exterior Grants and Gap Financing

Community Development Block Grant (CDBG)

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 237,311	$ 6,954	$ -			$ 6,954	$ 230,357
Business Owners	1				1	Assisted
Technical Assistance	8				8	Provided

Commercial Corridor Exterior Grant

Locally Funded

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 327,128	$ -	$ -			$ -	$ 327,128
Business Owners	0	0			0	Assisted
TOTAL BUDGET $ 564,439						TOTAL REMAINING $ 557,485

- *There are currently three (3) small businesses with an open Purchase Order to move forward with the Commerical Exterior Grant Program.*
- *In Q1, ECD attended (3) specialized events with other resource partners to raise awareness of available programs and services, targeting a diverse range of local small businesses*
- *One (1) local business was supported by the City's small business grant, which facilitated exterior improvements to the building.*
- *The City delivered technical assistance to eight (8) local business owners, providing support in areas such as business planning, marketing, and operations management.*

Downtown Management Contract

Municipal Service District (MSD) Management

Locally Funded

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 240,400	$ -				$ -	$ 240,400
New Businesses	10				10	Opened

Ambassador Program

Locally Funded

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 60,000	$ -		$ -		$ -	$ 60,000
TOTAL BUDGET $ 300,400						TOTAL REMAINING $ 300,400

- *The Municipal Service District (MSD) is administered by the nonprofit organization Cool Spring Downtown District Inc.*
- *The District had a net gain of five (5) NEW street-level businesses, celebrating a positive absorption rate for the quarter.*
- *The District welcomed has welcomed over 1,200,000 visits and 439,100 unique visitors.*
- *Billing was not submitted prior to the end of Q1.*

ECONOMIC DEVELOPMENT PROGRAM PERFORMANCE SUMMARY

Fayetteville-Cumberland Economic Development Corporation (FCEDC)						
Interlocal Agreement						
Locally Funded						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 168,000	$ 42,000				$ 42,000	$ 126,000
Golden Leaf Airport Lift Station Project Managed by FCEDC (total budget $965,830)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 825,510	$ -	$ -	$ -	$ -	$ -	$ 825,510
Phillip's Towing - Building Reuse and Restoration Grant (NC Rural Economic Development)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 126,000	$ -	$ -	$ -	$ -	$ -	$ 126,000
TOTAL BUDGET						TOTAL REMAINING
$ 1,119,510						$ 1,077,510

- *An extension request has currently been sent for consideration to The Golden Leaf Foundation regarding the Airport Leaf station.*
- *Phillip Towing is working on the upfit of the current location.*

Real Estate Development						
Hope VI						
Budget	Blount & Gillespie	---	---	---		Total Remaining
$ 222,228	$ 40,703	$ -	$ -	$ -	$ -	$ 181,525
Est. Date	Mid 2026	---	---	---	---	
Murchison Road Redevelopment (Catalyst Site)						
GENERAL FUND						
Budget	---	---	---	---	---	Total Remaining
$ 202,940	$ -	$ -	$ -	$ -	$ -	$ 202,940
Est. Date	---	---	---	---	---	
TOTAL BUDGET						TOTAL REMAINING
$ 425,168						$ 384,465

- *HR&A Advisors Inc. presented to the City Council at a work session regarding options for the development of Blount & Gillespie and are developing financial feasibilty for the project.*
- *Fayetteville State University (FSU) is in year two of three memorandum of understanding (MOU) with the City.*

NEIGHBORHOOD INVESTMENTS PERFORMANCE SUMMARY

Neighborhood Enhancements

Projects that Add Resources to Neighborhoods

Community Development Block Grant (CDBG)

Budget	Tokay	---	---	---	---	Total Remaining
$ 438,068	$ 265,000	$ -	$ -	$ -	$ -	$ 173,068
Est. Date	---	---	---	---	---	

Projects that Add Resources to Neighborhoods

State & Locally Funded

Budget	Historic Broadell	---	---	---	---	Total Remaining
$ 35,000	$ 25,000	$ -	$ -	$ -	$ -	$ 10,000
Est. Date	Early 2026	---	---	---	---	
TOTAL BUDGET						TOTAL REMAINING
$ 473,068						$ 183,068

Neighborhood Investments

Subdivision Entry Signage

Locally Funded

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 55,000	$ -	$ -	$ -	$ -	$ -	$ 55,000
Signs	0	0	0	0	0	Installed

Landscaping

Locally Funded

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 20,000	$ -	$ -	$ -	$ -	$ -	$ 20,000
Landscaping	0	0	0	0	0	Completed
TOTAL BUDGET						TOTAL REMAINING
$ 75,000						$ 75,000

- *We have received 3 applications for signs, but have not approved any signs for this year as of yet. No landscaping requests have been received yet.*

Community Safety Micro-Grants

Micro Grants

Locally Funded

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 200,000	$ 84,500	$ -	$ -	$ -	$ 84,500	$ 115,500
Grants	20	0	0	0	0	Awarded
TOTAL BUDGET						TOTAL REMAINING
$ 200,000						$ 115,500

- *The seventh round of the Micro-Grant Program awarded $84,500 to 20 local organizations.*

Choice Neighborhood Initiative

Application Support

Locally Funded

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 246,333	$ 5,076	$ -	$ -	$ -	$ 5,076	$ 241,257
TOTAL BUDGET						TOTAL REMAINING
$ 246,333						$ 241,257

- *In an effort to continue preparing for the upcoming CNI NOFA, consultants for EJP conducted an on-site assessment and compiled a Feasibility Assessment with the suggested next steps.*

NEIGHBORHOOD INVESTMENTS SUBRECIPIENT PERFORMANCE SUMMARY

Youth Development						
Combined Unified Services						
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 10,000	$ 5,531	$ -	$ -	$ -	$ 5,531	$ 4,469
Students	0	0	0	0	0	Assisted
Greater Life of Fayetteville						
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 15,000	$ -	$ -	$ -	$ -	$ -	$ 15,000
Students	41	0	0	0	41	Assisted
Jai 6 Youth Foundation						
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 10,000	$ -	$ -	$ -	$ -	$ -	$ 10,000
Students	40	0	0	0	40	Assisted
Two-Six Jr. and High School Aged Athletic Mentoring						
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 10,000	$ -	$ -	$ -	$ -	$ -	$ 10,000
Students	0	0	0	0	0	Assisted
Cumberland County Communicare						
Locally Funded						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 65,875	$ 29,010	$ -	$ -	$ -	$ 29,010	$ 36,865
Individuals	0	0	0	0	0	Assisted
TOTAL BUDGET $ 110,875						TOTAL REMAINING $ 76,334

NEIGHBORHOOD INVESTMENTS PERFORMANCE SUMMARY

Utility Connections - Neighborhood Investments						
Connections						
Locally Funded						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 20,000	$ -	$ -	$ -	$ -	$ -	$ 20,000
Households	0	0	0	0	0	Assisted
TOTAL BUDGET $ 20,000						TOTAL REMAINING $ 20,000

Blight Removal						
Blight Removal						
Community Development Block Grant (CDBG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 289,410	$ -	$ -	$ -	$ -	$ -	$ 289,410
Buildings	0	0	0	0	0	Demolished
TOTAL BUDGET $ 289,410						TOTAL REMAINING $ 289,410

COMMUNITY PARTNERSHIPS SUBRECIPIENT PERFORMANCE SUMMARY

Homelessness Response Programs						
Connections of Cumberland County Women's Day Resource Center						
Community Development Block Grant (CDBG)						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 68,000	$ -	$ -	$ -	$ -	$ -	$ 68,000
Households	389	0	0	0	389	**Assisted**
Better Health Healthcare for Uninsured & Underinsured						
Community Development Block Grant (CDBG)						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 20,000	$ 2,538	$ -	$ -	$ -	$ 2,538	$ 17,462
Individuals	18	0	0	0	18	**Assisted**
Combined Unified Services Meals and Support for Homeless						
Community Development Block Grant (CDBG)						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 10,000	$ 5,531	$ -	$ -	$ -	$ 5,531	$ 4,469
Individuals	637	0	0	0	637	**Assisted**
Marius Maximus Foundation for Mental Health						
Community Development Block Grant (CDBG)						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 10,000	$ 4,083	$ -	$ -	$ -	$ 4,083	$ 5,917
Students	71	0	0	0	71	**Assisted**
Myrover-Reese Women of Quality						
Community Development Block Grant (CDBG)						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 20,000	$ 8,617	$ -	$ -	$ -	$ 8,617	$ 11,383
Individuals	23	0	0	0	23	**Assisted**
Carolina Collaborative Community Care						
Community Development Block Grant (CDBG)						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 15,000	$ 387	$ -	$ -	$ -	$ 387	$ 14,613
Individuals	1	0	0	0	1	**Assisted**
Legal Aid of North Carolina						
Community Development Block Grant (CDBG)						
Budget	**1st**	**2nd**	**3rd**	**4th**	**Total**	**Total Remaining**
$ 25,000	$ -	$ -	$ -	$ -	$ -	$ 25,000
Individuals	43	0	0	0	43	**Assisted**
TOTAL BUDGET						**TOTAL REMAINING**
$ 153,000						$ 132,231

- *Legal Aid of North Carolina met with 43 clients for eviction diversion services, highlighting the need and impact of the programming in the City.*
- *Connections of Cumberland County provided critical access to homelessness prevention services to 389 families.*

COMMUNITY PARTNERSHIPS SUBRECIPIENT PERFORMANCE SUMMARY

Other Partnerships

NC Harm Reduction Coalition

Opioid Settlement Funds

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 103,411	$ 35,587				$ 35,587	$ 67,824

Myrover-Reese Recovery Homes

Opioid Settlement Funds

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 201,500	$ 56,215				$ 56,215	$ 145,285

TOTAL BUDGET	TOTAL REMAINING
$ 304,911	$ 213,109

- *Myrover-Reese began providing services under the opioid settlement fund program, providing recovery services to those in need*
- *NCHRC processed 8 new referrals to the LEAD program this quarter, successfully engaging all referrals and enrolling 3 new program participants.*

Fayetteville Cares Day Resource Center

Nonprofit Operations and Building Support

American Rescue Plan Act (ARPA)

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 368,565	$ 33,494	$ -	$ -	$ -	$ 33,494	$ 335,071
All Visitors	3183				3,183	
First Time Visitors	545				545	
Showers	1881				1,881	
Meals	11,987				11,987	
Laundry	881				881	

TOTAL BUDGET	TOTAL REMAINING
$ 368,565	$ 335,071

Manna Dream Center

Operations

Locally Funded

Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 16,000	$ 3,057					$ 16,000
Avg. Beds Filled	19					Out of 20 Beds
Individuals	10					Transitioned

TOTAL BUDGET	TOTAL REMAINING
$ 16,000	$ 16,000

- *The Manna Dream Center successfully exited 10 program participants this quarter, including clients who secured full-time employment and permanent housing, and clients who were reunited with family.*

COMMUNITY PARTNERSHIP SUBRECIPIENT PERFORMANCE SUMMARY

Homelessness Intervention Programs						
Fayetteville Urban Ministry 2024-2025						
Emergency Solutions Grant (ESG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 40,482	$ -	$ -	$ -	$ -	$ -	$ 40,482
Amount of Match	$ -	$ -	$ -	$ -	$ -	Amount City Matched
Families	1	0	0	0	1	Assisted
Myrover-Reese Fellowship Homes						
Emergency Solutions Grant (ESG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 40,000	$ 11,404	$ -	$ -	$ -	$ 11,404	$ 28,596
Amount of Match	$ -	$ -	$ -	$ -	$ -	Amount City Matched
Individuals	184	0	0	0	184	Assisted
Carolina Collaborative Community Care 2024-2025						
Emergency Solutions Grant (ESG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 50,000	$ -	$ -	$ -	$ -	$ -	$ 50,000
Amount of Match	$ -	$ -	$ -	$ -	$ -	Amount City Matched
Individuals	21	0	0	0	21	Assisted
TOTAL BUDGET						TOTAL REMAINING
$ 130,482						$ 119,078

- *Over 200 residents experiencing homelessness were engaged through the ESG program this quarter, highlighting the City's commitment to addressing homelessness and meeting residents where they are.*

Homelessness Intervention Programs						
Fayetteville Urban Ministry 2025-2026						
Emergency Solutions Grant (ESG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 50,000	$ -	$ -	$ -	$ -	$ -	$ 50,000
Amount of Match	$ -	$ -	$ -	$ -	$ -	Amount City Matched
Families	0	0	0	0	0	Assisted
Carolina Collaborative Community Care 2025-2026						
Emergency Solutions Grant (ESG)						
Budget	1st	2nd	3rd	4th	Total	Total Remaining
$ 50,000	$ -	$ -	$ -	$ -	$ -	$ 50,000
Amount of Match	$ -	$ -	$ -	$ -	$ -	Amount City Matched
Individuals	0	0	0	0	0	Assisted
TOTAL BUDGET						TOTAL REMAINING
$ 100,000						$ 100,000

- *Spending will occur on 2024-2025 contracts before 2025-2026 contracts are expended.*

FUNDING SOURCES

FUNDING SOURCE	FUNDING DESCRIPTION
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG)	The CDBG Program provides annual federal funding to help cities address local priorities like housing, public services, and neighborhood improvements, including blight removal. Its goal is to strengthen communities and expand opportunities for low- to moderate-income residents.
HOME INVESTMENT PARTNERSHIP PROGRAM	HOME is the largest federal block grant dedicated to creating affordable housing for low-income households. It provides funding to communities to build, buy, and rehabilitate housing or to provide direct rental assistance, ensuring families have safe, decent, and affordable places to live.
HOUSING OPPORTUNITIES FOR PERSONS WITH AIDS (HOPWA)	The HOPWA Program provides federal funding to support housing assistance and related services for low-income individuals and families living with HIV/AIDS. Its goal is to promote housing stability, improve health outcomes, and reduce the risk of homelessness among this vulnerable population.
EMERGENCY SOLUTIONS GRANTS (ESG)	The ESG Program provides federal funding to help communities address homelessness. ESG supports emergency shelter, rapid rehousing, homelessness prevention, and essential services that connect individuals and families to safe and stable housing.
HOPE VI	The program funds the demolition of obsolete, high-rise projects and supported the development of mixed-income, lower-density communities featuring both public and private housing units. Its principles of neighborhood revitalization and replacing concentrated poverty with diverse communities continue to influence modern redevelopment efforts.

FUNDING SOURCES

FUNDING SOURCE	FUNDING DESCRIPTION
AMERICAN RESCUE PLAN ACT (ARPA)	The American Rescue Plan Act (ARPA) is a federal stimulus package enacted in 2021 to provide immediate relief to communities impacted by the COVID-19 pandemic. It allocates funding to state, local, and tribal governments to address public health and economic crises, supporting initiatives from public health infrastructure to housing and economic development programs.
HOME AMERICAN RESCUE (HOME-ARP)	HOME-ARP funds are specifically allocated to help communities create and support affordable housing and services for individuals experiencing or at risk of homelessness, particularly in response to the economic and housing instability caused by the COVID-19 pandemic.
OPIOID SETTLEMENT FUND	The Opioid Settlement Fund provides local governments with resources from national legal settlements with opioid manufacturers and distributors. These funds are dedicated to prevention, treatment, recovery, and harm-reduction strategies that address the impacts of the opioid crisis and support healthier, safer communities.
LOCAL FUNDS	Local funds are the primary operating funds for the City of Fayetteville, used to finance core government services that benefit all residents. They are composed of revenues from various sources, including property taxes, sales taxes, and other fees.
STATE FUNDS	State funds are financial resources provided by the State of North Carolina to the City of Fayetteville's Economic and Community Development Department. These funds often supplement federal grants and local revenues to support a variety of initiatives.

Affordable Housing Opportunities Glossary

Single-Family Housing Construction: The City of Fayetteville will partner with both for-profit and non-profit developers to construct or rehabilitate affordable single-family homes. Additionally, 15% of the City's HOME allocation is required to be set aside for Community Housing Development Organizations (CHDOs)

Multi-Family Housing Construction: To increase the supply of affordable housing, the City allocates HOME and HOPWA funds on an annual basis. It has a one-time allocation of American Rescue Plan Funds (ARP), HOME – ARP, and State funding to support multi-family rental and single-family housing construction.

Emergency Home Repair: The City of Fayetteville contracts with Fayetteville Urban Ministry (FUM) and Fayetteville Area Habitat for Humanity (FAHFH) to provide home repairs that address substandard conditions and enhance accessibility for individuals with disabilities.

Housing Opportunities for Persons with Aids (HOPWA) Support Services:

Tenant Based Rental Assistance (TBRA): This program provides rental subsidies to eligible households, allowing them to choose housing that meets quality standards. In addition to rental support, the program offers access to essential support services.

Short-Term Rent, Mortgage, and Utility (STRMU): Support service to serve as a housing stabilization intervention for HOPWA-eligible households, helping prevent homelessness while connecting individuals to supportive services.

Homebuyer Assistance Program: Eligible low- and moderate-income first-time homebuyers (up to 80% of Area Median Income [AMI]) may receive a subordinated loan of up to $20,000 to assist with down payment or closing costs. First-time homebuyers with incomes between 80–120% of AMI are also eligible for assistance of up to $20,000. Under the Homebuying HERO Program, qualifying City of Fayetteville employees earning between 80–140% of AMI may receive up to $30,000 in down payment and closing cost assistance to purchase their first home. The Employee HERO program is designed to attract and retain city employees while promoting homeownership within Fayetteville.

Homebuyer Education and Counseling: First-time homebuyers can participate in a HUD-approved, eight-hour homebuyer education workshop to prepare for homeownership and ensure long-term housing stability. The workshop is followed by personalized one-on-one counseling. Topics covered include budgeting, credit repair, mortgage financing, and post-closing responsibilities of homeownership.

Public Services Glossary

Empowering Community Safety Micro Grant Program: This program provides funding to community-based organizations to support grassroots efforts aimed at reducing crime and violence in Fayetteville. Designed as a "low barrier" grant, it allows easier access to funds, empowering residents and local groups to implement community-driven safety initiatives.

Youth Development: Funding is allocated to nonprofit organizations focused on mentoring and diverting at-risk youth, with the goal of fostering positive development.

Neighborhood Revitalization Glossary

Neighborhood Enhancements: This program aims to enhance areas throughout the city by supporting projects that improve public facilities, increase neighborhood security, promote beautification, and foster community pride.

Neighborhood Investments: This program promotes neighborhood pride by offering grants for the installation of neighborhood signs and landscaping. The goal is to help create a sense of place and enhance the visual identity of communities throughout the city.

Choice Neighborhood Implementation (CNI) Grant Application Support: Local funding has been allocated to support the development of a high-quality and competitive application for the Choice Neighborhoods Implementation Grant, which aims to transform underserved neighborhoods through comprehensive revitalization strategies.

Water and Sewer Assessment Fee Assistance: This program offers grants to low- and moderate-income homeowners to cover fees—up to $2,000—incurred when water and sewer services are extended to their neighborhood by the Public Works Commission (PWC). Additionally, the program covers a $900 plumber hook-up fee to assist with the connection.

Blight Removal: This grant program is intended to encourage and support the demolition of blighted and deteriorated structures that are beyond reasonable repair in low-income communities.

Economic Development Glossary

Workforce Development: The City has partnered with a variety of organizations to utilize federal grant funds in support of workforce development initiatives that promote upward mobility for low- and moderate-income individuals. These efforts are specifically targeted toward veterans, youth, individuals with disabilities, and single parents residing in public housing.

- Early Childhood Workforce Development (Partnership for Children): Trains and supports people entering early childhood education. Provides CPR/First Aid, background checks, and coursework to prepare participants for jobs in childcare centers or family homes. Includes mentorship and job fairs.

- Workforce Development Internship Program (FSU): Offers paid internships in high-demand fields like healthcare, childcare, and emergency response. Focuses on career readiness and equitable access for underrepresented students.

- CREST Adult Day Vocational Program: Supports adults with intellectual and developmental disabilities by teaching job skills, daily living skills, and community navigation.

- Warrior Bridge Program (ServiceSource): Helps veterans with disabilities and their families transition successfully. Provides job assistance, financial literacy, peer support, and access to community resources.

- FMHA Job Skills Training/Pre-Apprenticeship**:** Prepares low- to moderate-income residents for maintenance jobs in carpentry, plumbing, electrical, HVAC, and more. Includes employability and computer skills.

- General Contractors License Prep Program (FTCC & FSU): Provides training and review courses to help participants pass the NC General Contractor's exam. Improves employment opportunities and supports local construction needs.

- My Future So Bright (MFSB)Mid Carolina Regional Council of Government: Youth ages 14–24 gain workforce readiness through a two-week job skills course and a four-week paid internship with local employers.

- Coding Coordinator Program (T House Technology): Teaches Fayetteville students coding and computer programming skills. Builds problem-solving, creativity, and prepares them for future tech careers.

- Job Skills Training Assistance Program (FTCC): Provides up to $500 for training in areas such as healthcare, construction, HR development, cosmetology, and offender re-entry. Helps participants prepare for better employment opportunities.

Economic Development Glossary

Small Business Programs – Gap Financing & Commercial Exterior Improvement Grants:

- Gap Financing: This program offers loans to small businesses to help bridge financing gaps or meet down payment requirements for the purchase of commercial property to support business operations.
- Commercial Exterior Improvement Grants: These matching grants provide funding ranging from $10,000 to $25,000, with a required one-to-one match, to encourage exterior improvements to commercial properties located within the city's qualified census tracts.

Downtown Management Contract: The Cool Spring Downtown District (CSDD), Inc. is a charitable nonprofit organization established to develop and maintain an arts and entertainment district in downtown Fayetteville. Its mission is to foster a vibrant hub of artistic, cultural, civic, and commercial activity.

Fayetteville-Cumberland Economic Development Corporation (FCEDC): The City of Fayetteville and Cumberland County have entered into an inter-local agreement to conduct economic development activities and services through the Fayetteville-Cumberland Economic Development Corporation (FCEDC), a nonprofit organization jointly established by both entities.

- Golden Leaf Foundation: Golden LEAF funds economic development projects that aim to create and retain jobs, attract new businesses to North Carolina, support industry expansion, and provide workforce training for new employees.
- Building Reuse and Restoration Grants Program: This grant is intended to stimulate economic activity and job creation by supporting the productive reuse of vacant or underutilized existing buildings.

Real Estate Development:

- Hope VI Redevelopment: The City is focused on the redevelopment of the Hope VI area, specifically along the Wilmington Road and Murchison Road corridor. Efforts include demolition services, economic development incentives, and targeted housing expansion to revitalize the area.
- Catalyst Site: A Catalyst Site refers to a strategically prioritized property or area identified by the City for concentrated economic development efforts.

Addressing Homelessness Glossary

Homelessness Response Programs (CDBG-funded) and Homelessness Intervention Programs (ESG-funded): The City partners with a range of nonprofit organizations to address and prevent homelessness through a comprehensive network of support services. These services include:

- White Flag support during extreme weather conditions
- Transitional housing for women who are victims of substance abuse, domestic violence, or physical abuse
- Re-entry housing for formerly incarcerated individuals
- Food distribution programs
- Peer support for individuals facing mental health challenges or substance use disorders
- Street outreach to connect unsheltered individuals with resources
- Eviction prevention and housing stabilization services, particularly for women with children
- Health-related assistance, including support for vision, dental care, and prescription medications

Cumberland County Interlocal Agreement:
The City provides funding to support operational capacity, including the cost of specialized software and one staff position.

Fayetteville Cares Day Resource Center (FCDRC): Located at 128 S. King Street, the Fayetteville Cares Day Resource Center offers individuals experiencing homelessness access to supportive services in a safe and welcoming environment. The facility also serves as an emergency shelter during crises, as designated by Cumberland County.

Manna Dream Center (MDC): The City leases the property at 913 Person Street to the Manna Dream Center, a nonprofit extension of Manna Church. The Center operates the facility as an overnight shelter, and the City provides funding for utility expenses to support its operation.

NC Harm Reduction Coalition:

- Law Enforcement Assisted Diversion (LEAD) Program: The LEAD program is a collaborative diversion initiative that enables law enforcement to redirect individuals charged with low-level drug and non-violent offenses to community-based treatment and support services, rather than pursuing traditional jail time or prosecution.

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ECONOMIC & COMMUNITY DEVELOPMENT

FAYETTEVILLE, NC